Brownsville Independent School District District Improvement Plan 2017-2018 Goals/Performance Objectives/Strategies

Accountability Rating: Met Standard



Board Approval Date: August 1, 2017 **Public Presentation Date:** August 1, 2017

Mission Statement

Brownsville Independent School District will graduate students who are prepared to excel in higher education and successfully pursue career opportunities in a changing global society by maximizing resources to ensure equitable opportunities for all students.

Core Beliefs

We believe that:

- Everyone in our community has inherent values, talents, and strengths.
- High expectations, perseverance and a strong work ethic are essential in fostering higher achievement and success.
- Students are our number one resource.
- Academic success nurtures lifelong learning.
- Everyone flourishes in a safe and healthy educational environment.
- The success of each student, educator and family is vital for the future growth and sustainability of our community.
- The community and families share responsibility for the development and mentoring of our students.

BISD Board Goals and Priorities for 2017-2018

Academic Excellence

- Continued academic improvement for all schools
- Expand prekindergarten opportunities for all students
- Expand CTE programs for all students
- Engage schools in P-Tech academies

Maintain, Upgrade and Build New Facilities

- Adopt Energy Saving Plan
- Improve/renovate/upgrade of current facilities
- Start Performing Arts Center Project
- Complete all TRE Projects

Fiscal Management of all District Operations

- Improve teacher compensation
- Ensure balanced budget

Student Enrollment, Recruitment, and Retention

- Promote BISD (Public Relations/Marketing)
- Engage in District of Innovation process
- Expand student enrollment/recruitment and retention efforts

updated 11-16-2017rlr

BISD does not discriminate on the basis of race, color, national origin, sex, religion, age, disability or genetic information in employment or provision of services, programs, or activities.

BISD no discrimina a base de raza, color, origen nacional, sexo, religion, edad, incapacidad o información genetic en el empleo o la disposición servicios, de servicios, programas o actividades.

Vision

Strategic Objectives:

• All students will graduate.

• All students will meet and/or exceed state and national standards of achievement.

• All students will graduate college ready and prepared to excel in their respective career choices.

• All students will become productive, responsible and contributing members of society.

THE STATE OF TEXAS PUBLIC EDUCATION MISSION AND ACADEMIC GOALS

The mission of the public education system of this state is to ensure that all Texas children have access to a quality education that enables them to achieve their potential and fully participate now and the future in the social, economic, and education opportunities of our state and nation. That mission is grounded on the conviction that a general diffusion of knowledge is essential for the welfare of this state and for the preservation of the liberties and rights of citizens. It is further grounded on the conviction that a successful public education system is directly related to a strong, dedicated, and supportive family; and that parental involvement in the school is essential for the maximum educational achievement of a child.

THE STATE OF TEXAS PUBLIC EDUCATION GOALS

GOAL #1: The student in the public education system will demonstrate exemplary performance in the reading and writing of the English language.GOAL #2: The students in the public education system will demonstrate exemplary performance in the understanding of mathematics.GOAL #3: The students in the public education system will demonstrate exemplary performance in the understanding of science.GOAL #4: The students in the public education system will demonstrate exemplary performance in the understanding of science.

THE STATE OF TEXAS PUBLIC EDUCATION OBJECTIVES

OBJECTIVE 1: Parents will be full partners with educators in the education of their children.

OBJECTIVE 2: Students will be encouraged and challenged to meet their full educational potential.

OBJECTIVE 3: Through enhanced dropout prevention efforts, all students will remain in school until they obtain a high school diploma.

OBJECTIVE 4: A well-balanced and appropriate curriculum will be provided to all students. Through that curriculum, students will be prepared to succeed in a variety of postsecondary activities, including employment and enrollment in institutions of higher education. (expanded 2017)

OBJECTIVE 5: Educators will prepare students to be thoughtful, active citizens who have an appreciation for the basic values of our state and national heritage and who can understand and productively function in a free enterprise society. (added 2017)

OBJECTIVE 6: Qualified and highly effective personnel will be recruited, developed, and retained. (prior Obj. 5)

OBJECTIVE 7: The state's students will demonstrate exemplary performance in comparison to national and international standards. (prior Obj. 6)

OBJECTIVE 8: School campuses will maintain a safe and disciplined environment conducive to student learning. (prior Obj. 7)

OBJECTIVE 9: Educators will keep abreast of the development of creative and innovative techniques in instruction and administration using those techniques as appropriate to improve student learning. (prior Obj. 8)

OBJECTIVE 10: Technology will be implemented and used to increase the effectiveness of student learning, instructional management, staff development, and administration. (prior Obj. 9)

OBJECTIVE 11: The State Board of Education, the agency, and the commissioner shall assist school districts and charter schools in providing career and technology education to students.

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Goal 3: Through enhanced dropout efforts, all students will remain in school until they obtain a high school diploma and/or pursue a post-secondary education.	25
Goal 4: By improving attendance, students will be encouraged and challenged to meet their full educational potential.	31
Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning.	35
Goal 6: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will provide required support and resources for the attainment of educational excellence and equity. Parents will be full partners with educators in the education of their children Goal 7: Migrant students will be challenged and encouraged to meet state content standards and assessments that are necessary to graduate on time and enroll in post secondary education.	
Goal 8: Our vision for technology is to have all district stakeholders involved in the teaching and learning process seamlessly integrate technology to advance student achievement and technology literacy to encourage and support creative, innovative, lifelong learning.	
Goal 9: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will ensure equity in availability of appropriate, well maintained, energy efficient facilities for a safe and orderly learning environment for all students. (Board Goal 2) DEIC added 12-6-2017	54
Goal 10: The District will ensure effective and efficient use of all available funds to assist in implementing a balanced budget, which includes improved compensation for teachers. (Board Goal 3) [DEIC added 12-6-2017]	56
Goal 11: All BISD programs and campuses will work closely and collaboratively with the BISD Public Information Office to expand public relations/marketing campaigns to further expand student enrollment/recruitment/ and retention efforts. (Board Goal 4) [DEIC added 12-6-2017]	
System Safeguard Strategies	60

Goals

Goal 1: BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1)

Performance Objective 1: BISD student performance for all students, all grades, all subjects will exceed 2017 STAAR percent Approaches Grade Level and STAAR Masters Grade Level performance by 5 percentage points. (Board Goal #1)

Evaluation Data Source(s) 1: STAAR/EOC scores

Summative Evaluation 1:

TEA Priorities: 1. Recruit, support, retain teachers and principals. 2. Build a foundation of reading and math. 4. Improve low-performing schools.

					Revie	ws
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative		ive	Summative
			Nov	Jan	Apr	June

System Safeguard Strategy	Assistant	Formative:		
PBMAS	Superintendents C&I Administrators	Classroom observation data and BISD Instructional Feedback reports, Workshop Session Evaluations, Benchmark Scores BOY/MOY/EOY data analysis, TLI Sustainability Activity	-	
CSF 1 CSF 2 CSF 7 1) Provide teachers/campus administration with professional development opportunities to enhance implementation of instructional strategies including: Response to Intervention (RtI), sheltered instruction (SIOP), differentiated instruction, common instructional framework (CIF), reading	Program Lead Teachers Principals Deans Dept Chairs & Campus			
comprehension cognitive strategy routines, Texas Literacy Initiative protocols including oral language skills that increase listening/speaking and reading/writing proficiency) in all content areas through classroom observations with feedback, co-planning, modeling, workshops, compilation of student data reports, grade level meetings for elementary and strand /department chair meetings for secondary. Population: All teachers teaching core content and special education, dyslexia, pre-AP/AP, CTE, and other academic areas Timeline: July 2017 to June 2018 CNA pg. 7	Funding Sources: 211 7	<u> </u>		

System Safeguard Strategy PBMAS Critical Success Factors CSF 1 CSF 2 CSF 3 CSF 4 CSF 7 2) Provide district-wide instructional resources and computer assisted instruction that reinforces implementation of the BISD curriculum and initiatives including (but not limited to) professional development based on identified needs. Elementary: Language Enrichment HEB Read 3 Coding Initiative programs Secondary: PEG Writing LUCHA Program	Superintendents, C&I Administrators, Specialists, District Lead Teachers,	Formative: District Benchmark data (Fall and Spring) BISD Instructional Feedback Form data (walkthrough data) SOY, BOY and MOY district and state assessments Classroom observations, PDS Session Evaluations, Benchmark Scores, CAI Progress Monitoring Report, BOY/MOY/EOY data analysis meetings PK-12, Fluency checks noted in elementary report card Summative: STAAR and EOC scores TPRI/TJL/C-PM Data TELPAS and TERRA NOVA/Supera TMSFA +The district will show a 5 percentage point increase in the number of students meeting the 2018 passing standard on the district developed assessments and the State assessments				
STEM/STAMP Edgenuity K-12: Writing Portfolios Balanced Literacy Model Write for Success TLI Cognitive Routines/Strategies Inclusion (co-teach) Model Rosetta Stone Mind Play Dyslexia Lab Texas Gateways Adaptive Curriculum EduSmart Tango Software Brainpop Population: All student groups Timeline: July 2017 through June 2018 CNA pg. 7	Funding Sources: 162 S	State Compensatory - \$719,000.00, 211 Title I-A - \$0.00, 224 Fe	deral Spec	ial Ed	\$0.00)

System Safeguard Strategy	Assistant	Formative:				
Equity Plan Strategy	Superintendents	PLC meeting agendas, Sign-in sheets, PDS session rosters and				
	C&I Administrators	evaluations, BISD Instructional Feedback reports, Classroom				
Critical Success Factors	Specialists/ District	observations, PDS Session Evaluations, BOY/MOY/EOY data				
CSF 1 CSF 3 CSF 7	Lead Teachers	analysis reports				
3) Assist campuses with the development of Professional	Principals/ Deans	Summative:				
Learning Communities that are based both on content and	Dept. Chairs &	Summary observation reports,				
pedagogy. This formal collaboration among colleagues will	Campus Lead Teachers	STAAR scores, TPRI/TJL/C-PM scores, TELPAS,				
serve to build instructional capacity starting at the individual	or Trainer of Trainers	TERRANOVA				
classroom level.						
Population: All stakeholders	Funding Sources: 263	Title III-A Bilingual - \$0.00, 164 State Career and Technical Edu	cation -	\$0.00,	163 Stat	te Bilingual -
Timeline: August 2017- June 2018	\$0.00					e
CNA pg. 7						
System Safeguard Strategy	C&I Administrators,	Formative:				
PBMAS	Dyslexia/504	PDS session agendas and evaluations, RtI plan progress				
Critical Success Factors	Department Lead	monitoring reports, Classroom observation reports				
CSF 1 CSF 2	teachers,	Summative:				
	Curriculum	STAAR scores, TPRI/TJL/CPM data, TELPAS, TMSFA, Tier 2				
4) Monitor the implementation of the 3 Tier Response to	Specialists,	and 3 changes to lower tiers, +Decrease the number of students				
Intervention Model in grade K-12 classrooms for math,	Principals,	identified for Tier 2 and 3 supports from the first semester to the				
reading, and behavior with additional training provided to	Assistant Principals	second semester				
campus Trainer of Trainers on required documentation and	and Deans	+Decrease the number of referrals to Special Education				
interventions based on identified needs.		Program by 10% through the use of appropriate interventions.				
Populations: All subpopulation students and teachers for these						
students in core content areas, Special Education and CTE		Title I-A - \$0.00, 263 Title III-A Bilingual - \$0.00, 164 State Care	eer and	Techni	cal Educ	eation - \$0.00,
Timeline: July 2017 to June 2018	163 State Bilingual - \$	0.00, 162 State Compensatory - \$0.00				
CNA pg. 7						
Critical Success Factors	Assistant	Formative:		./	1	
CSF 1	Superintendents	District monitoring instrument,		V	V	
5) Strengthen the efficiency and effectiveness of the Gifted	C&I Administrators	Class rosters, Lead teacher classroom observations Training				
and Talented Program through the required Core and Ongoing	Advanced Academics	agendas and evaluations				
training as well as specific professional development sessions	Administrator	Summative:				
on differentiated curriculum and assessment relative to the	Advanced Academics	improved STAAR and EOC student scores, improved AP, TSI,				
annual goals of the program.	Lead Teachers	and other college readiness assessment scores				
Populations: All G/T sub-population students and teachers for	Principals, and					
these students in core content areas and Special Education	Deans					
Timeline: July 2017 to June 2018						
CNA pg. 7						
PD. /						

System Safeguard Strategy Critical Success Factors CSF 1 6) Increase the rigor of the comprehensive Pre-Advanced Placement/Advanced Placement program of instruction at the middle and high school levels based on a progression of aligned courses through annual training. Populations: All subpopulation students and teachers for these students in core content areas, Special Education and CTE Timeline: July 2017 to June 2018	C&I Administrators, Advanced Academics Administrator and Lead Teachers,	Formative: District monitoring instrument, Class rosters, Lead teacher classroom observations, Pre-AP/AP Student Applications, Pre-AP/AP Commitment/Contract Training agendas and evaluations Summative: STAAR and EOC student scores, AP tests and other college readiness assessment results		•		
CNA pg. 7 PBMAS Critical Success Factors CSF 1 CSF 2 CSF 7 7) Model and Support the integration of instructional technology in the delivery of instruction for reinforcement, differentiation, assessment, and meeting the accessibility / modifications needs of students. Specific settings include but are not limited to: Computer labs Interactive tablets Sensors/Interface Technology Interactive whiteboards	C&I Administrators, Specialists, District Lead Teachers, Principals, Deans, Dept Chairs & Campus Lead Teachers, Technology Service	Formative: Workshop agendas and sign-ins PDS Session Evaluations BISD Instructional Feedback Form (100% of walk-throughs will indicate application of the skills acquired during the professional development) Summative: STAAR scores, TPRI/Tejas Lee /CIRCLEPM data, TELPAS, and TMSFA +The district will have a 5 percentage point increase in the number of students meeting the 2018 passing standards				
Document cameras Student response systems Graphing calculators Population: all students grades PK-12 Timeline: July 2017 through June 2018 CNA pg. 7 and 20		Fitle I-A - \$0.00, 263 Title III-A Bilingual - \$0.00, 163 State Bilin 50.00, 162 State Compensatory - \$411,264.00	ngual -	\$0.00,	164 Stat	te Career and
System Safeguard Strategy PBMAS Equity Plan Strategy 8) Analyze campus and district assessment data to determine specific instructional intervention needs that will drive planning for conferences, workshops, curriculum framework revisions, and maintenance meetings that address those state standards where the students demonstrated the lowest achievement levels. Populations: All sub-population students and teachers for these students in core content areas, Special Education and CTE Timeline: July 2017 to June 2018 CNA pg. 7	Superintendents, C & I Administration, Curriculum Specialists, Principals, Deans, Dept. Chairs	Formative: Training Calendars and agendas Professional development evaluations, Classroom walk-through data, campus six weeks assessments, Check-point Assessments, District Benchmarks Revised frameworks Summative: STAAR scores, EOC scores, TPRI/Tejas LEE EOY T-TESS data, PDS Transcripts, EOY C-PM and OWL results +The district will have a 5 percentage point increase in the number of students who attain Approach Grade Level and Master Grade Level performance. State Compensatory - \$948,000.00, 263 Title III-A Bilingual - \$6		00		

Critical Success Factors CSF 1 CSF 2 CSF 4 CSF 7 9) Provide respective teachers with training and resources to adequately implement the district K-8 Science, Technology, Engineering, and Mathematics initiative and Middle School STEM program. Population: Pilot STEM Teacher for elementary and MS STEM Teachers Timeline: July 2017 to June 2018 CNA pg. 7	Dept. Chairs Campus Lead Teachers	Formative: PDS session evaluations, benchmark scores, program applications counts Summative: STAAR scores, high school STEM endorsements data +90% of BISD instructional feedback form walkthroughs will indicate implementation of developed project-based learning experiences. +The district will have a 2 percentage point increase in the middle school STEM program student enrollment, a 5 percentage point increase in the number of students seeking the HS STEM endorsement, and a 5 percentage point increase in enrollment in the STAMP or SPACE Academy cohorts at all ECHS campuses				
System Safeguard Strategy PBMAS Critical Success Factors CSF 1 CSF 2 CSF 7 10) Support participation of faculty and staff attendance at district and/or regional literacy conferences in order to target areas for improvement and provide turn-around training for explicit instruction, lesson design, classroom organization and delivery overviews of the information during district staff development days. Population: All grade level teachers Timeline: July 2017 to June 2018 CNA pgs. 7 and 14	Curriculum Administration Principals, Deans, Curriculum Specialist, Teacher-Language Arts Professional development department staff	Title I-A - \$225,000.00, 162 State Compensatory - \$62,000.00 Formative: RtI plans and progress monitoring reports, Sign-in sheets, Workshop agenda, PDS session roster and evaluations, TLI routines documented in Instructional Feedback Form data Summative: STAAR scores, TPRI/Tejas Lee, CIRLCE-PM scores, TELPAS, TMSFA +A 5 percentage point increase in the number of students meeting the passing standards on state assessments Local funds - \$0.00, 211 Title I-A - \$0.00, 263 Title III-A Bilingu \$0.00, 163 State Bilingual - \$0.00	J al - \$0.	00, 164	State C	Career and

CSF 1 CSF 2 CSF 7 11) Support Early Childhood Education in order to increase early literacy and student school readiness the following options for high quality 3 year old programs will be in place: Title I Half Day (AM or PM) OR Full day sessions for students who qualify under low SES criteria BISD/NINOS Head Start Collaborative for students who qualify under the Free Lunch federal criteria Locally funded Full Day OR half-day sessions for ALL students for whom no other criteria applies *Title I-A personnel and student support services, supplies/ equipment for campuses and	Program Principals, Federal Programs Administrator, Supervisor, Deans of Instruction NINOS Head Start Staff	Teacher Observations, BOY and MOY C-PM Test results, PK OWL Student Screening Assessments, PDS Evaluations, Head Start Campus Visits, Personnel Requisitions, Monthly Payroll analysis, Professional Leaves, Purchase Orders, Walk-Throughs, Lesson Plans Summative: T-TESS, Job description and Evaluations, PDS Transcripts, EOY C-PM and OWL results +Improvement on CIRCLE-PM BOY to EOY improvement by 10% Note: CLI Engage state platform will track the C-PM data	-		
department will be funded: PK-3 teachers and Para-Professionals will receive Research-Based Professional Development, CIRCLE training, Activities to Transition students from Pre-School to Public School; Frameworks aligned to the PK Guidelines; Positive Beginnings for Classroom Management, etc. (supports Board Goal #1 priority) Population: PK-3-year-old students as of Sept. 1st Timeline: July 2017 - June 2018 CNA: Pg. 8		Title I-A - \$1,020,493.00, 162 State Compensatory - \$105,000.00	I		
Critical Success Factors CSF 1 CSF 2 CSF 4 12) Certified teachers and para-professionals will supplement allotted campus positions so that the needs of low performing students may be met through individualized small group instruction. Population: PK-3 - 12th Grade Students Timeline: July 2017 to June 2018 Executive Summary CNA: Pg. 6-7	Federal Programs Administrator Federal Programs Coordinator and Supervisors Principals, Deans of Instruction Funding Sources: 199	Formative: Teacher Observations, Lesson Plans, Student Classroom Grades and Progress Reports, CIRCLE-PM BOY, MOY Test Results, Personnel Requisitions, Monthly Payroll Analysis, Walk-Throughs Summative: T-TESS summative evaluation data Job Description/ Evaluations, +5% Improvement on State Assessments including STAAR, TPRI/Tejas Lee, CIRCLE-PM, TERRA NOVA Test Results			

 13) *Class-size reduction teachers will address student academic needs through small group instruction in an effort to increase student academic achievement. (Title II-A) *District, campus personnel and stakeholders will attend opportunities at the national, state, regional and in-district conferences to engage in research-based professional development opportunities that will support effective 	Special Programs Administrator and Supervisors Principals, Deans of Instruction	Formative: Classroom grades, campus benchmark scores, teacher observations, student progress reports,Lesson plans, Curriculum Feedback/ walk-through reports, PDS Session Evaluations Summative: T-TESS or Job Description/ Evaluation summative reports +5% improvement on State Assessments including STAAR, TPRI/Tejas Lee, CIRCLE-PM, and TERRA NOVA Test Results	
transformational reform strategies, best practices and student learning. (Title I-A & Title II-A) *Stipends for teachers will be provided in an effort to retain high-quality teachers in high-need schools. (Title I-A & Title II-A) Population: PK-3 to 12th Students Timeline: August 2017 to June 2018 CNA: Pg. 8		Title I-A - \$1,518,607.00	
will be provided to teachers of englishe stadents.	Federal Programs Administrator, Federal Programs Coordinators and Supervisors Private School Administrators	Formative: Lesson Plans, Classroom Walk-Throughs, Classroom Grades, Six/Nine Week Grades Summative: End-of-year classroom grades, +5% Increase on ITBS scores	
parents. Population: Eligible Private School Students Timeline Aug. 2017-June 30, 2018 Executive Summary CNA: Pg. 7	Funding Sources: 211	Title I-A - \$212,132.00	
\checkmark = Accomplished \rightarrow = Contri	inue/Modify	onsiderable = Some Progress = No Progress X = I	Discontinue

Goal 1: BISD students will receive educational opportunities that will produce well-rounded graduates who are prepared for the future, are college/career ready, and are responsible, independent citizens. (Board Goal #1)

Performance Objective 2: A minimum of 90% of our Career and Technical Education students will meet academic performance standards. (Board Goal #1)

Evaluation Data Source(s) 2: Final Semester grades

Summative Evaluation 2:

TEA Priorities: 3. Connect high school to career and college.

					Revie	ews
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative			Summative
			Nov	Jan	Apr	June
PBMAS Critical Success Factors CSF 1 CSF 7 1) CTE teachers in grades 9-12 will utilize CTE funds for curriculum supplements and updated technology that will lead to enhanced student learning. Population: CTE students	CTE HS Teachers CTE Administrative Staff Career Placement Officers Campus Assistant Principals	Students will be engaged in learning as evidenced by walkthroughs. Students will learn the latest software applications using upgraded technology.				
Timeline: August 2017 - July 2018	Funding Sources: 164	State Career and Technical Education - \$0.00				
Critical Success Factors CSF 1 CSF 2 CSF 7 2) The Career and Technical Education Department will continue to support ongoing professional development for its teachers so that students may learn the latest technology skills	CTE Administrative Career Placement Officers HS Administrators HS CTE Teachers	Teachers will return to their classrooms and be able to share the newest technologies with their students. Teachers will be able to train their campus colleagues based on what they learned at their professional development (i.e., Word, Excel, Photoshop etc.)				
and be able to compete in college and the workforce. Population: CTE students Timeline: August 2017 - July 2018	Funding Sources: 164	State Career and Technical Education - \$0.00				
$\checkmark = \text{Accomplished} \rightarrow = \text{Contraction}$	inue/Modify	nsiderable = Some Progress = No Progress X = I	Discont	inue		

Performance Objective 1: A minimum of 90% of our fine arts students will meet performance standards in all fine arts areas with 92% achieving commended performance.

Evaluation Data Source(s) 1: UIL and TMEA contests and performance evaluations

Summative Evaluation 1:

			Reviews		ws	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	rmati	ve	Summative
			Nov	Jan	Apr	June
1) Elementary and secondary fine arts students will develop critical thinking and multi-tasking skills, and creativity, teamwork and character by participating in UIL contests, TMEA contests, non-UIL contests, exhibitions, district/community events, and public performances. Population: all students K-12	District fine arts supervisors Campus directors and teachers	Formative: Performance ratings, attendance, audience/student reaction Summative: EOY performance recognition Student program enrollment increases	٩			
Timeline: August 2017 - June 2018 CNA pg. 8	Funding Sources: 1991	Local funds - \$0.00				
2) Fine arts students and teachers will be provided professional development training annually. Population: all K-12 students and teachers Timeline: August 2017 - June 2018 CNA pg. 8	District fine arts supervisors Campus directors and teachers	Formative: Sign in sheets, PDS evaluations, student performance ratings Summative: EOY performance recognitions				
	Funding Sources: 199	Local funds - \$0.00				
3) Increase vertically aligned course offerings in grades K-12 and all instructional materials needed to ensure equitable access for all students on all campuses, this includes fine arts advanced placement (AP)/Dual enrollment courses at the high	District fine arts supervisors Campus directors and teachers	Formative: Performance ratings, audience/ student reaction, evaluations Summative: improved assessment scores				
school level to ensure college readiness. Population: all K-12 students and teachers Timeline: August 2017 - June 2018 CNA pg. 8	Funding Sources: 199	Local funds - \$0.00				
4) Increase enrollment in fine arts programs by conducting recruitment concerts and visits Population: all K-12 students and teachers Timeline: August 2017 - June 2018 CNA pg. 8	District fine arts supervisors Campus directors and teachers Funding Sources: 1991	Formative: PEIMS enrollment numbers, class rosters Summative: improved enrollments from prior year Local funds - \$0.00		\checkmark	\checkmark	



Performance Objective 2: To increase participation in athletic programs by 5%.

Evaluation Data Source(s) 2: Rank one student rosters will be evaluated.

Summative Evaluation 2:

					Revie	ews	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative			Summative	
			Nov	Jan	Apr	June	
 To increase student-athletes focus on academic excellence, while committing to practicing sport skills each day, instruct campuses to develop 1 hr. tutorials. Population: All secondary student athletes Timeline: August 2017-June 2018 CNA pg. 8 	District Athletic administration Campus Principal, Campus Athletic Coordinator, Campus Coaches	Formative: Progress reports, Report cards, achievement records. Summative: STAAR/EOC results for athletes					
2) To increase the number of athletes to be scheduled in the appropriate athletic period each year, so that leadership skills, sport skills, higher-order thinking skills, strengthening and conditions skills, and sportsmanship skills can be mastered by the student in athletics. Population: All Student athletes Timeline: August 2017 CNA pg. 8	Athletic Department administration, Campu Principals, Campus Counselors, Athletic Coordinators, Coaches	Formative: sCampus master schedules, P.E. teacher/Coach class rosters and team rosters, choice slips. Summative: incrased PEIMS Enrollment Reports, Athletic Coordinator Reports					
3) Provide middle school 4-lane tracks to promote a safe running and walking area for all P.E./ Athletics students to work on TEA TEKS fitness goals that will improve the students' cardiovascular endurance and overall fitness. Beginning with Besteiro MS, then Lucio MS and then Vela MS (continuing as TRE funds are allocated as part of BISD Board Goal #2 priority)	Athletic Department Administrator Facilities and Maintenance, Campus Principals, Athletic Coordinators, Coaches,	Formative: Evaluation Report of existing facilities, District and Campus budgets, Master Schedules Summative: Fitness Gram, Rank One Sport Information, Completed facilities					
Population: All middle school students Timeline: August 2017-June 2018 CNA pg. 8	Funding Sources: 199	Local funds - \$0.00					

4) Expand the number of teams at the middle school level for tennis (boys and girls) and baseball teams (boys only) for all campuses (pending CFO approval for additional funds for officials, coaching stipends, meals, and transportation) Population: All middle school students Timeline: October 2017 - February 2018 CNA pg. 8	Athletic Department Administrator, Campus Principals, Athletic Coordinators, Coaches Funding Sources: 199 I	Formative: Team rosters, Master Schedules Summative: Rank One Sport Information Local funds - \$0.00			
5) Turf the Pace, Hanna, Veterans, and Rivera high-school football/soccer game fields which will provide opportunities for Athletics/P.E. students to complete the TEA TEKS for team sports on a safe terrain. Upgrading P.E. fields which serve as a classroom for students, will motivate them to participate in District athletic programs. (part of Board Goal #2 upgrade of current facilities). Population: All high school students Timeline: August 2017-June 2018 CNA pg. 8	Campus Principals (HS), Athletic Coordinators (HS)	budget allocations Number of games/practices cancelled during the individual sport seasons due to inclement weather. Summative: Reduced injuries, less maintenance cost for maintaining/striping fields, fewer game cancellations			
6) Schedule Cluster campus visits with student-athletes and their feeder schools to present athletic programs in order to increase participation in athletic programs at all levels. Population: All Students Timeline: January 2017 - May 2018	Athletic Department Administrator, Campus Principals, Athletic Coordinators, Coaches	Formative: Presentation Schedules, Choice slips for athletic classes. Summative: increased Team and Class rosters on Rank One			
 7) Conduct Sports camps at each level and a 6th grade try-out at the end of the year to increase participation in athletic programs. Population: All secondary students and incoming 6th grade students Timeline: May 2018 CNA pg. 8 	Athletic Department Administrator, Campus Principals, Athletic Coordinators, Coaches	Formative: Sign-in sheets, Try-out reports, choice slips, master schedule Summative: Increased enrollment in Pre-Athletic Programs			
$\checkmark = \text{Accomplished} \rightarrow = \text{Cont}$	inue/Modify	nsiderable = Some Progress = No Progress =	Discont	inue	

Performance Objective 3: Participation in Science co- and extra-Curricular activities will increase by 10% for grades 3rd through 12.

Evaluation Data Source(s) 3: Sign in sheets for Judges, Coordinators, Sponsors, Safety Members, On-line software, Student Entry Forms

Summative Evaluation 3:

			Revie			ws
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative			Summative
			Nov	Jan	Apr	June
Critical Success Factors CSF 1 CSF 3 CSF 4 CSF 5 CSF 6 CSF 7 1) Science Fair Sponsors and Coordinators will be provided with training to promote participation at the campus, district, regional, state, and international level by increasing student awareness of Science Technology, Engineering and	Curriculum Specialists for Math and Science, Science Fair Coordinators, Math and Science Department Chairs	 +Increase number of campus entries, district entries, Regional and State Entries. +Increase number of students in STEM classes. 				
Mathematics concepts building a pathway for STEM and College/Career readiness. *Elementary, Middle School, and High School Teachers will be provided with training to promote participation in Robotic Competition at the campus, district, and regional level. Population: Grades 3-12 teachers and students Timeline: July 2017 - June 2018 CNA pg. 7	Funding Sources: 1991	Local funds - \$0.00, 211 Title I-A - \$0.00				
\checkmark = Accomplished \rightarrow = Cont	inue/Modify 🕗= Cor	nsiderable - Some Progress - No Progress = I	Discont	inue		

Performance Objective 4: Participation in Social Studies co/extra-curricular activities will increase by 10% at all grade levels.

Evaluation Data Source(s) 4: Sponsor and Judges Sign-in Sheets, Student Entry Forms, Double Click Democracy Software

Summative Evaluation 4:

					Revie	ws
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	rmati	ve	Summative
			Nov	Jan	Apr	June
participation in Brownsville Kids Voting activities. History Day Sponsors, Mock Trial sponsors and department chairs will be provided with training throughout the year in order to	Curriculum Administrators Campus Administrators, Social Studies Specialists Department Chairs Sponsors Funding Sources: 199	Formative: Training agendas and flyers PDS attendance and evaluation reports Summative: +10% increase in campus entries for History Day at the district, regional, and state level. +10% increase in campus entries for Mock Trial at the regional level. Maintain campus participation in Brownsville Kids Voting at the district level. Local funds - \$0.00	•			
\checkmark = Accomplished \rightarrow = Contri	nue/Modify	onsiderable = Some Progress = No Progress = I	Discont	inue		

Performance Objective 5: To increase participation in Advanced Academics co- and extra-curricular activities by 10% over 2017 participation.

Evaluation Data Source(s) 5: Judges, coordinators, and sponsors Sign-In sheets, Student Entry or Participation Forms

Summative Evaluation 5:

					Revie	ws			
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	rmati	ve	Summative			
			Nov	Jan	Apr	June			
 Student's problem solving skills, originality and creativity will be encouraged through their participation in district programs. Teachers, sponsors and coaches will be provided with professional development to promote participation in Brainsville Inventions, Chess, Destination Imagination, Poet's Convention, Stock Market Games, UIL Academics, Night of DI, and a Commercial for DI. Population: Grades K-12 teachers and students (especially G/T identified students) Timeline: August 2017 - May 2018 	Curriculum Administrators, Advanced Academics Administrator Advanced Academics Lead Teachers Campus Administratior Campus Coordinators Sponsors and/or Coaches,	Formative: Training agendas and flyers PDS attendance and evaluation reports Summative: Brainsville Inventions(3rd-12th)- +10% increase in student participation at the district level. +Chess (K-12th) 10% increase in student participation at the district, regional, state and national level. +Destination Imagination(K-12th) 10% increase in student participation at the regional, state and Global level. +Poet's Convention(6th-8th) 10% increase in student participation at the district level. +Stock Market Games(4th-12th) 10% increase in student participation at the district level. +UIL Academics(4th-12th) 10% increase in student participation at the district and state level.							
\checkmark = Accomplished \rightarrow = Contri									

Performance Objective 6: A minimum of 90% of Career and Technical Education students will meet performance standards in all CTE areas.

Evaluation Data Source(s) 6: Final Semester grades and CTSE participation/recognition data

Summative Evaluation 6:

					ws	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	rmati	Summative	
			Nov	Jan	Apr	June
Critical Success Factors CSF 1 CSF 2 CSF 3 CSF 4 CSF 6 CSF 7 1) CTE will continue to encourage its students to participate in Career and Technical Student Organizations (CTSO's) so that leadership, communication and soft skills may be developed. Population: CTE students Timeline: August 2017- July 2018	CTE Administration CTE HS Teachers/Sponsors Career Placement Officers	Formative: Documentation for Students competing at the regional, state and national levels. +Increase accolades for students in respective competitive areas Summative: +increased participation and success in CTE-related competitions				
CNA pg. 8	Funding Sources: 164	State Career and Technical Education - \$0.00				
\checkmark = Accomplished \rightarrow = Contri	inue/Modify	nsiderable = Some Progress = No Progress = I	Discont	inue		

Performance Objective 7: A maximum of 10 students per subject area for every middle and high school campus will participate to compete in the City Math Meet.

Evaluation Data Source(s) 7: Trophies, Medals, and ribbons are awarded to winners.

Summative Evaluation 7:

Goal 2: The students in the public education system will demonstrate exemplary performance in the TEKS based fine arts programs, co-curricular, athletic programs, and extra-curricular activities.

Performance Objective 8: Every campus will send a Spelling Bee representative to the BISD Annual Spelling Bee held in February.

Evaluation Data Source(s) 8: Spelling Bee video recording, # of students advancing to Regional Spelling Bee and beyond.

Summative Evaluation 8:

		Strategy's Expected Result/Impact			ews	
Strategy Description	Monitor		Fo	rmati	Summative	
			Nov	Jan	Apr	June
annual District Spelling Bee Plan in which all elementary and middle schools will participate in. Timeline: November 2017- February 2018	ELA Specialists, Hosting Campus personnel, ELA Administrator, PR Administrator	Spelling Bee results for district, regional and state levels.				
	Funding Sources: 1991	Local funds - \$0.00				
$\checkmark = \text{Accomplished} \rightarrow = \text{Contraction}$	inue/Modify	nsiderable = Some Progress = No Progress =	Discont	inue		

Goal 3: Through enhanced dropout efforts, all students will remain in school until they obtain a high school diploma and/or pursue a post-secondary education.

Performance Objective 1: All campuses will develop prevention and intervention strategies that increase at-risk student achievement on STAAR by 10%, increase the At-Risk Student Attendance Rate by 10%, reduce the Middle School Dropout Rate to less than 1%, increase the High School Completion Rate to 95%, and increase the High School Graduation Rate to 91.3%.

Evaluation Data Source(s) 1: STAAR/EOC, At-Risk Student Attendance Rate, Retention Rate, Recidivism Rate, Middle School Dropout Rate, High School Completion Rate, and High School Graduation Rate

Summative Evaluation 1:

TEA Priorities: 2. Build a foundation of reading and math. 4. Improve low-performing schools.

					Revie	ews	
Strategy Description	Monitor Strategy's Expected Result/Impact	Fo	rmat	ive	Summative		
			Nov	Jan	Apr	June	
System Safeguard Strategy	Principals,	Formative:					
PBMAS 1) Accelerated instruction in the foundation curriculum will be provided during extended day, week, and/or year at least twice a week. *Regular/extended tutorial programs will assist to improve at- risk student achievement, graduation rate, completion rate, and decrease the retention rate and dropout rate. Population: Elementary, Middle and High School at-risk Students Timeline: September 2017 - June 2018 CNA pg. 9	Superintendents, State Compensatory Education and Title I- Part A	eSchoolPLUS generated Tutorial Schedule, Tutorial Attendance Report, Tutorial Lesson Plans, Tutorial Classroom Observations, SchoolPLUS At-Risk Progress Report, Progress Monitoring Assessment Scores, Student Progress Reports Summative: STAAR/EOC, At-risk Retention Dropout, Graduation, and Completion Rates State Compensatory - \$0.00, 211 Title I-A - \$0.00					

2) Professional development opportunities will be provided to campus and district personnel to enhance the provision of services for at-risk students in order to improve academic achievement, graduation rate, completion rate, and decrease the retention rate and dropout rate. Professional development opportunities include: -Identification of at-risk students via state and local criteria, - Graduation Rate, Completion Rate, and Graduation Cohorts, -Identification and immediate enrollment of homeless children	Area Assistant Superintendents Principals, Deans of Instruction State Compensatory Education and Homeless Youth	Formative: PDS Session attendance and Evaluation Reports, Verified Homeless and/or Unaccompanied Youth Enrollment Letter, eSchoolPLUS Special Programs Report, eSchoolPLUS At-Risk Progress Report, Progress Monitoring Assessment Scores, Student Progress Reports Summative: increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates, decreased dropout rate			
and unaccompanied youth via the McKinney-Vento Act, and Budget and Program Compliance Population: Elementary, Middle and High School At-risk Students Timeline: August 2017 - June 2018 (As needed) CNA pg. 9		State Compensatory - \$0.00			
3) A food pantry and clothes closet may be implemented at campuses to provide identified at-risk, homeless, and unaccompanied youth with food items, hygiene products, school supplies, and clothes as needed to improve at-risk student achievement, attendance, graduation rate, completion rate, and decrease the retention rate and dropout rate. Population: Elementary, Middle and High School At-risk Students	Campus Administration, Homeless Youth Coordinator	Formative: Pantry and Clothes Closet Inventory, Pantry and Clothes Closet Distribution Log, Progress Monitoring Assessment Scores, Student Progress Reports Summative: +Increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate			
Timeline: July 2017 - June 2018 (As needed) 4) Monitor and recover students classified as dropouts/No- Show on a systemic cycle through dropout recovery efforts that include: Walk for the Future, District Dropout Recovery Meetings (Fall) and district personnel campus visits in order to improve at-risk student achievement, attendance, graduation rate, completion	State Compensatory Education administration	State Compensatory - \$0.00, 211 Title I-A - \$0.00 Formative: PDS Session Attendance and Evaluation Reports, eSchoolPLUS At-Risk Progress Report and Dropout Monitor Report, Progress Monitoring Assessment Scores, Student Progress Reports Summative: increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates, +Decreased dropout rate			
rate, and decrease the retention rate and dropout rate. Population: Elementary, Middle and High School At-risk Students Timeline: August 2017 - June 2018 CNA pg. 9	Funding Sources: 162	State Compensatory - \$0.00		I	

State Compensatory Education administration Campus Administration	State Compensatory - \$0.00 Formative: eSchoolPLUS At-Risk Progress Report, Dropout Monitor Report, and Special Programs Report, Student Logs, Progress Monitoring Assessment Scores, Student Progress Reports				
Education administration Campus Administration	eSchoolPLUS At-Risk Progress Report, Dropout Monitor Report, and Special Programs Report, Student Logs, Progress Monitoring Assessment Scores, Student Progress Reports	-	-		
	Summative: +Increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate				
Education administration Campus Administration	eSchoolPLUS Master Schedule, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports Summative: +Increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate				
-	State Compensatory - \$0.00				
Instruction Department and State Compensatory Education administration Campus Administration	PDS Session Attendance and Evaluation Reports, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports Summative: +Increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate				
SEAC HChaSEAC	Funding Sources: 162 State Compensatory Education dministration Campus Administration Funding Sources: 162 S Curriculum and nstruction Department nd Education dministration Campus Administration	At-risk Retention, Graduation, and Completion Rates +Decreased dropout rateFunding Sources: 162 State Compensatory - \$0.00Education dministrationClassroom Observations, Progress Monitoring AssessmentCampus AdministrationClassroom Observations, Progress Monitoring AssessmentCompletion Rates +Decreased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rateFunding Sources: 162 State Compensatory - \$0.00Curriculum and nstruction Department ndFormative: PDS Session Attendance and Evaluation Reports, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress ReportsCurriculum and nd matruction DepartmentPDS Session Attendance and Evaluation Reports, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress ReportsCurriculum and nd mature: Lesson Plans, Classroom Observations, Hate Compensatory Education AdministrationCurriculum and nd tate Compensatory Education Curriculum and nd Hincreased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates	At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate Funding Sources: 162 State Compensatory - \$0.00 tate Compensatory Education divide Classroom Observations, Progress Monitoring Assessment Campus Administration Classroom Observations, Progress Monitoring Assessment Campus Administration Scores, Student Progress Reports Summative: +Increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate Funding Sources: 162 State Compensatory - \$0.00 Curriculum and nstruction Department nd PDS Session Attendance and Evaluation Reports, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports Caucation dministration Summative: Progress Monitoring Assessment Scores, Student Progress Reports Caucation dministration Summative: Campus Administration S	At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate Funding Sources: 162 State Compensatory - \$0.00 tate Compensatory Formative: eSchoolPLUS Master Schedule, Teacher Lesson Plans, dministration Classroom Observations, Progress Monitoring Assessment Campus Administration Sources: Completion Rates +Decreased dropout rate Funding Sources: Completion Rates +Decreased dropout rate Funding Sources: Funding Sources: 162 State Compensatory - \$0.00 Curriculum and not completion Rates nstruction Department nd Lesson Plans, Classroom Observations, Progress Progress Monitoring Assessment Scores, Student Progress Aducation Reports Gucation diministration Summative: Progress Monitoring Assessment Scores, Student Progress Aducation diministration Summative: Campus Administration Summative: Campus Administration Summative: Campus Administr	At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate Funding Sources: 162 State Compensatory - \$0.00 Itate Compensatory Formative: iducation eSchoolPLUS Master Schedule, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Campus Administration Classroom Observations, Progress Monitoring Assessment Summative: +Increased STAAR/EOC, At-risk Retention, Graduation, and Completion Rates +Decreased dropout rate Funding Sources: 162 State Compensatory - \$0.00 Evaluation Reports, Teacher Curriculum and nstruction Department Formative: PDS Session Attendance and Evaluation Reports, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports Caupus Administration Summative: Progress Monitoring Assessment Scores, Student Progress Aducation Reports Campus Administration Summative: Progress Monitoring Assessment Scores, Student Progress Aducation, and Completion Rates +Decreased dropout rate

9) Supplement the Dyslexia Program to provide language and literacy interventions (as needed) to improve student achievement, attendance, graduation rate, completion rate, and reduce the retention rate and dropout rate. Population: Elementary, Middle, and High School At-risk Students; Dyslexic Students Timeline: August 2017 - June 2018 CNA pg. 9	Curriculum, Dyslexia Formative: and State eSchoolPLUS Master Schedule, Teacher Lesson Plans, Compensatory Classroom Observations, Progress Monitoring Assessment Education Scores, Student Progress Reports, C-PM (BOY and MOY) administration Summative: Campus Administration CIRCLE-PM (EOY), Attendance Rate, Retention Rate Funding Sources: 162 State Compensatory - \$0.00
10) Provide secondary campuses and Alternative Education Programs with a probation officer to work with students who	State Compensatory Formative: Education eSchoolPLUS At-Risk Progress Report, Progress Monitoring administration Assessment Scores, Student Progress Reports Campus Administration Summative: +Improved EOC/STAAR, Attendance Rate, Recidivism Rate, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate
secondary campuses and micrifiance Education 110 grams in	Funding Sources: 162 State Compensatory - \$0.00 State Compensatory Formative: Education eSchoolPLUS At-Risk Progress Report, Progress Monitoring administration Assessment Scores, Student Progress Reports Campus Administration +Improved EOC/STAAR, Attendance Rate, Recidivism Rate, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate Funding Sources: 162 State Compensatory - \$175,000.00
 12) Provide out-of-cohort students at the Brownsville Learning Academy Middle School and High School accelerated instruction, adequate space, supplies, and staff to increase the number of middle and high school students served and offered extended day services to improve student achievement, attendance, graduation rates, completion rates, and decrease the retention rate and dropout rate. Population: Middle and High School at risk Students Timeline: August 2017 - June 2018 	State Compensatory Formative: Education eSchoolPLUS Master Schedule, Teacher Lesson Plans, administration Classroom Observations, Progress Monitoring Assessment Campus Administration Scores, Student Progress Reports Summative: +Improved EOC/STAAR, Attendance Rate, Recidivism Rate, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate
CNA pg. 9	Funding Sources: 162 State Compensatory - \$0.00

13) Provide a disciplinary alternative education program at the	State Compensatory	Formative:			
Brownsville Academic Center that will offer meaningful educational experiences for identified secondary students in a well disciplined environment that provides structure, accelerated instruction, and support services that will improve student achievement, attendance, graduation rates, completion rates, and decrease the retention rate, recidivism rate, and dropout rate.	Education administration	eSchoolPLUS Master Schedule, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports Summative: +Improved EOC/STAAR, Attendance Rate, Recidivism Rate, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate			
Population: Middle and High School At-risk Students Timeline: August 2017 - June 2018 CNA pg. 9	Funding Sources: 162 S	State Compensatory - \$0.00			
14) Provide pregnant and teen parents Pregnancy Related Services (PRS), Compensatory Education Home Instruction (CEHI), and day care facilities as available at Lincoln Park in order to improve student achievement, attendance, graduation rates, completion rates, and decrease the retention rate and dropout rate. Population: Middle and High School AR Students; Pregnant and Parent Students	State Compensatory Education administration Campus Administratior	Formative: eSchoolPLUS Master Schedule, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports Summative: +Improved EOC/STAAR, Attendance Rate, Recidivism Rate, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate			
Timeline: August 2017 - June 2018 CNA pg. 9	Funding Sources: 162 S	State Compensatory - \$0.00	·	·	
 15) Supplement the Pre-K Program to provide foundation learning experiences in order to better prepare at-risk students academically. Population: Elementary PK-K students Timeline: August 2017 - June 2018 CNA pg. 9 		Formative: eSchoolPLUS Master Schedule, Teacher Lesson Plans, Classroom Observations, Progress Monitoring Assessment Scores, Student Progress Reports, C-PM (BOY and MOY) Summative: +Improved CIRCLE-PM (EOY), TPRI/Tejas LEE, Attendance Rate and Retention Rate			
	-	State Compensatory - \$0.00		 	
System Safeguard Strategy 16) Provide computer-based instruction in the foundation curriculum and adaptive-assisted devices in order to improve at-risk student achievement, attendance, graduation rate, completion rate, and decrease the retention rate and dropout rate. Population: all grades AR Students Timeline: August 2017 - June 2018 CNA pg. 9	State Compensatory Education administration Campus Administration	Progress Monitoring Assessment Scores, Student Progress Reports Summative: +Improved STAAR/EOC, TELPAS and other state assessments, Attendance Rate, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate			
	Funding Sources: 162	State Compensatory - \$0.00			

family, community members, and school staff that foster increase at risk student achievement, improve attendance, graduation and completion rates while at the same times	Education administration Campus Administration Parental Involvement Department staff	Formative: Conference/Training agendas Conference Certificates of participation Summative: Improved student grades, Parent participation, Student Attendance Rates, STAAR/EOC, Retention Rate, Dropout Rate, Graduation Rate, and Completion Rate			
	Funding Sources: 162 S	State Compensatory - \$0.00			
\checkmark = Accomplished \rightarrow = Conti	nue/Modify	nsiderable = Some Progress = No Progress =	Discont	inue	

Goal 4: By improving attendance, students will be encouraged and challenged to meet their full educational potential.

Performance Objective 1: Increase the overall district attendance rate to 96.8% with a target of 97.5% for elementary schools, 97% for middle schools and 96% for high schools.

Evaluation Data Source(s) 1: Attendance Rates through use of District Attendance Monitoring form, PEIMS attendance data and Campus Visits by Pupil Services.

Summative Evaluation 1:

					Revie	ews	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	ormat	ive	Summative	
			Nov	Jan	Apr	June	
1) Campuses will address the district attendance rate goals in the Campus Improvement Plan by providing a plan including procedures, roles and responsibilities of staff involved in working with campus attendance and ensure daily updates of attendance. Population: All BISD students Timeline: August 2017 to June 2018 CNA pg. 9	Pupil Services Administrator and Staff, PEIMS Staff, Campus Administration Attendance Liaisons. (edited by Pupil Services 5-2017)	PEIMS Districts and Campus Attendance Percentage Rate Reports				~	
	Funding Sources: No F	Sunds Required - \$0.00					
2) To better support student achievement and improve student attendance, campus attendance liaisons will be proactive by monitoring student attendance through daily, weekly and six weeks attendance reports. Parents of students with excessive absences as per district policy will be issued warning notices and/or court notifications daily (as needed). Population: all BISD students KN to 12th grade Timeline: September 2017 to June 2018 CNA pg. 9	PEIMS Administrator and Staff, Campus Administration	PEIMS Districts and Campus Attendance Percentage Rate Reports					
	Funding Sources: No F	Sunds Required - \$0.00					

3) Distribution of Campus Incentives at the end of every semester to all campuses who meet the District Student Attendance Goals (if BISD budget approved funds). Population: all BISD Students Timeline: January 2018 and June 2018 CNA pg. 9	Superintendent CFO Pupil Services Administrator PEIMS Administrator Campus Principals (edited by Pupil Services 5-2017)	Formative: Published list of campuses receiving incentives found on BISD website, KBSD, and in the Brownsville Herald Awarding of donated funds and BISD Budget Approved funds (if available) after each semester to successful campuses. Summative: PEIMS District Attendance Percentage Rates		~	~
4) Contacting parents of students with excessive unexcused absences and providing Truancy Court Warning Letters will be done during District Truancy Sweeps for selected High Schools, Middle Schools and Elementary Schools, twice per semester, to assist campuses in improving attendance rates. Population: BISD Students Timeline: Fall 2017 and Spring 2018 CNA pg. 9	Funding Sources: 1991 Pupil Services Administrator and Staff, Campus Administration, Staff and Attendance Liaisons, BISD Police Officers (edited by Pupil Services 5-2017)	Local funds - \$0.00 Formative: Pupil Services Sign-In Sheet Chart of Results from Truancy Sweep Summative: +Increased attendance rate			~
	Funding Sources: No F	Sunds Required - \$0.00	<u> </u>		
5) Increase Parent and Community awareness of Distribution of District Wide Attendance Initiatives held at the end of the school year by Pupil Services Department. Population: all BISD students Timeline: End of 2018 Spring Semester CNA pg. 9	Superintendent CFO, Pupil Services Administrator, PEIMS Administrator, Public Information Administrator (editied by Pupil	Formative: Published list of students receiving awards, Awarding of donated funds and district provided prizes (if available) Summative: +Increased PEIMS District and Attendance Percentage rates.			~
	Services 5-2017)				
	Funding Sources: 1991	Local funds - \$0.00			
 6) PEIMS Training on the implementation of new TSDS statewide system for Student Accounting will be provided to District staff. Population: BISD Campus attendance Personnel Timeline: 2017 Fall Semester CNA pg. 9 		Formative: PEIMS Sign-In Sheets, PEIMS Reports Professional development Session Evaluation Report Summative: PEIMS Reports with zero PID errors			~

proactive by monitoring students attendance and after the 3rd student absence, begin Truancy Preventative Measures (TPM), which includes issuing a "Student Attendance Plan" to the parent and student during parent conferences held at school to	Pupil Services Administration and Staff, Campus Administration, Campus Staff Nurses, Counselors, and Attendance Liaisons, (edited by Pupil Services 5-2017) Funding Sources: No F	Formative: BISD Student Plan for Truancy Prevention Measures (TPM), School Attendance reports, School Messenger System Reports, Distribution of Student Attendance Plans to parents and students (TPM) Summative: +PEIMS attendance data shows increase			
	Funding Sources: No F				
8) Assisting other BISD departments in contacting parents of high school students that are "No Shows", by conducting home visits at the beginning of the year. Population: all high school "no show" students Timeline: 2017 Fall Semester CNA pg. 9	BISD Department Administration and Staff, Pupil Services Administration and Staff, PEIMS Administration and Staff, High School Campus Administration and Staff, BISD Police Department Administrator (edited by Pupil Services 5-2017)	Formative: Pupil Services Sign-In Sheet and Truancy Sweep Chart Results, Summative: Campus enrollment of "No Shows" recovered			
	Funding Sources: No F	Funds Required - \$0.00			
9) Distribution of Student Attendance Incentives will be available at the end of the year for graduating high school students who have attained Perfect Attendance throughout 1st- 12th grades while attending BISD (and meets set criteria). Population: District high school graduating seniors Timeline: June 2018 CNA pg. 9	Superintendent CFO, Asst. Super for Support, Pupil Services Administrator, PEIMS Administrator, Campus Principals (edited by Pupil	Formative: Donated funds and BISD Budget Approved funds (if available) will be dispersed at end of school year for graduating seniors (must meet set criteria). Published list of campuses receiving incentives found on BISD website, KBSD, and in the Brownsville Herald Summative: +increase on PEIMS Student Attendance Report		٩	X
	Services 5-2017)				
	Funding Sources: 1991	Local funds - \$0.00			
\checkmark = Accomplished \rightarrow = Contri	inue/Modify 💛 = Co	nsiderable = Some Progress = No Progress X = I	Discont	inue	

Goal 4: By improving attendance, students will be encouraged and challenged to meet their full educational potential.

Performance Objective 2: Implement a sustainable coordinated school health system that provides wellness tools and resources which promote the long-term development through student attendance and success of the whole student.

Evaluation Data Source(s) 2: Nurse time and effort reports show students immediate health concerns are addressed along with improved report card grades and increased student attendance rates.

Summative Evaluation 2:

			Reviews			ws
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	rmati	ve	Summative
			Nov	Jan	Apr	June
1) Assistance in the planning and execution of the overall health program at the District and campus level, in an effort to improve overall student health which increases student attendance and academic performance, will be carried out by Health Services (nurses) as mandated by HB5. Population: District Health Services and Campus Nurses (licensed medical professional RN and LVN). Timeline: August 2017 - June 2018		Formative: Six weeks reports Summative: +Nurse time and effort reports will clearly show that the students immediate health concerns are being addressed and will result in improved student attendance and grades. Title I-A - \$0.00				
Critical Success Factors CSF 3 CSF 6 2) To promote physically and emotionally healthy students, the district will utilize the -PAPA (Parenting and Paternity Awareness) curriculum -CATCH (Coordinated Approach to Child Health) program, and -SHAC (School Health Advisory Committee) to address areas including Prevention of Dating Violence and sexual abuse of children. Population: All students Timeline: July 2017 to June 2018	Specialists, District Lead Teachers,					
\checkmark = Accomplished \rightarrow = Cont	inue/Modify = Con	nsiderable = Some Progress = No Progress =	Discont	inue		

Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning.

Performance Objective 1: Discipline referrals for removals or placements to the Brownsville Academic Center (BAC) will decrease by 10%.

Evaluation Data Source(s) 1: The following departments (Pupil Services, Police and Security Services, Guidance and Counseling Services and Special Services will determine the success of each strategy as per recommended documentation.

Summative Evaluation 1:

		Reviews			ws	
Monitor	Strategy's Expected Result/Impact	Formative			Summative	
		Nov	Jan	Apr	June	
Pupil Services dministrator Campus Behavior bordinators and staff dited by Pupil ervices 5-2017)	Formative: Campus SCOC Receipt form, Signed SCC Acknowledgement Forms, posting of SCOC on District and campus websites. Signed Student Code of Conduct Orientation for all Parents during the current instructional school year Summative: end of year Review 360 PEIMS Discipline data BAC enrollments by campus and district-wide	✓	✓	✓	~	
anding Sources: 199 I strict RtI dministrator ampus RtI dministrator ampus Counselor anding Sources: 211 T	Formative: RTI documentation, Review 360 reports, Counselor meeting logs, Summative: +Review360 and discipline report data reflecting decrease in the number of discipline incidents compared to previous school year.				~	
becial Services dministration, AC Administration	Formative: BAC packet checklist forms and documented interventions showing approval from both BAC and Special Services Summative: +Decrease in the number of special education students removed to BAC compared to previous school year.					
	hinistrator hinistrator hinistration cial Services hinistration, C Administration	appus RtI logs, appus Counselor +Review360 and discipline report data reflecting decrease in the number of discipline incidents compared to previous school year. ding Sources: 211 Title I-A - \$0.00 cial Services Formative: ninistration, BAC packet checklist forms and documented interventions showing approval from both BAC and Special Services Summative: +Decrease in the number of special education students removed	appus RtI logs, appus Counselor +Review360 and discipline report data reflecting decrease in the number of discipline incidents compared to previous school year. ding Sources: 211 Title I-A - \$0.00 cial Services binistration, C Administration BAC packet checklist forms and documented interventions showing approval from both BAC and Special Services Summative: +Decrease in the number of special education students removed to BAC compared to previous school year.	appus RtI logs, appus Counselor +Review360 and discipline report data reflecting decrease in the number of discipline incidents compared to previous school year. ding Sources: 211 Title I-A - \$0.00 cial Services binistration, C Administration BAC packet checklist forms and documented interventions showing approval from both BAC and Special Services Summative: +Decrease in the number of special education students removed to BAC compared to previous school year.	appus RtI logs, appus Counselor +Review360 and discipline report data reflecting decrease in the appus Counselor +Review360 and discipline report data reflecting decrease in the appus Counselor +Review360 and discipline report data reflecting decrease in the appus Counselor +Review360 and discipline report data reflecting decrease in the appus Counselor +Review360 and discipline incidents compared to previous school year. year. ding Sources: 211 Title I-A - \$0.00 Sources: bial Services Formative: bial Services Formative: bial Services BAC packet checklist forms and documented interventions showing approval from both BAC and Special Services Summative: +Decrease in the number of special education students removed to BAC compared to previous school year. Image: Compared to previous school year.	

 4) Reduce placement assignments to a DAEP setting by providing early behavior intervention strategies and de- escalation techniques through the implementation of Guidance and Counseling program as per Texas Comprehensive Development Guidance and Counseling Model at each campus. Population: All Students Timeline: August 2017 to June 2018 CNA pg. 9 	Guidance & Counseling Administrator, Campus Behavior Coordinator and/or designee (edited by Counseling Dept) Funding Sources: 199 I	Formative: Student sign-in sheets, Counselor's logs, Audits, Evaluation sheets, Training sign-in sheets Summative: +Discipline report Data reflecting a reduction in placements to a DAEP per campus.			
5) Decrease removals to a DAEP through the implementation of an ISS program at each secondary campus by providing the cost of a full-time-equivalent (FTE) certified teacher to staff the ISS classroom (if budget approved). Population: All campuses; All Students Timeline: August 2017 to June 2018 CNA pg. 9	Pupil Services administration Campus Administratior	Formative: Master Schedule, FTE assignment Summative: discipline data shows decrease in removals to DAEP compared to previous year			X
 6) Provide training and support to classroom teachers and campus administration in discipline management and safe environments. Population: All Students Timeline: August 2017 to June 2018 CNA pg. 9 	Pupil Services Administrator, Security Services Administrator (edited by Pupil Services 5-2017)	Formative: Training Sign In Sheets and Six weeks discipline reports Summative: +Review360 and discipline report data reflecting decrease in the number of discipline incidents compared to previous school year.			~
	Funding Sources: 1991				
PBMAS 7) Positive behavior interventions and supports (PBIS) and the behavioral RtI tiering will be implemented with greater fidelity to improve the behavior of students with close monitoring of the ISS/OSS placements for special populations. Population: all students Timeline: August 2017 to June 2018 CNA pg. 9	Police and Security Administrator,	Formative: ISS/OSS placements of special education and other targeted student groups will decrease by 10% at the district level Summative: PBMAS (now on DVM Discipline indicators for 2017) discipline indicator performance levels and staging will decrease			
	(edited by RTI Administrator) Funding Sources: 1991	Local funds - \$0.00			
$\checkmark_{= \text{Accomplished}} \rightarrow_{= \text{Cont}}$		nsiderable \bigcirc = Some Progress \bigcirc = No Progress X = D	Discontir	nue	

Goal 5: School campuses will maintain a safe and disciplined environment conducive to student learning.

Performance Objective 2: Establish and refine safety plans across the district to ensure students are safe in the event of a crisis.

Evaluation Data Source(s) 2: The Police and Security Services, District Safety Administrator, Campus Administration, Pupil Services, Guidance and Counseling Services and Special Services will determine the success of each strategy as per recommended documentation.

Summative Evaluation 2:

			Reviews					
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative			Summative		
			Nov	Jan	Apr	June		
 Ensure the implementation and annual review of a comprehensive district and campus Emergency Operations plan. Population: All Students Timeline: August 2017 to June 2018 CNA pg. 9 	Security Services Department (edited by Security) Funding Sources: 199	Formative: Safety Meeting Sign-In Sheets, Summative: +100% completed District and Campus Emergency Operations Plans. Local funds - \$0.00	•					
2) Place and assign security officers throughout the year at each elementary, middle and high school. A Police Officer will be stationed at each High School (including BAC) and Middle School. Population: All Students Timeline: August 2017 to June 2018 CNA pg. 9	Security Services Department (edited by Security) Funding Sources: 199	Formative: Security Officers and Police Officers work schedule assignments Summative: +end of year assignments indicating all campuses have officer and or security officer in place Local funds - \$0.00						
 3) Campus Officers and Counselors, and community/non-profit organizations, will address current safety-related trends and conflict resolution through presentations with students, parents, campus faculty and staff on: Gang Awareness, Bullying/harassment, Dating Violence, Unwanted physical/verbal aggression, Sexual Harassment, Guardian Internet Safety, Drug, Alcohol and Tobacco Awareness, Gun Safety, Teen Community Emergency Response Team (CERT), Truancy, Emergency Operations Plan (EOP)-Safety Procedures Population: All Students and parents/guardians Timeline: August 2017 to June 2018 CNA pg. 9 	Guidance & Counseling Departmen (edited by Counseling)	Formative: tcopies of Presentations, Sign-In sheets and Agendas Summative: +Decrease in the number of students discipline incidents compared to prior school year						



Goal 6: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will provide required support and resources for the attainment of educational excellence and equity. Parents will be full partners with educators in the education of their children.

Performance Objective 1: There will be a 10% increase of parents involved in campus/district parental involvement activities from 2016-2017 to 2017-2018.

Evaluation Data Source(s) 1: Completed Title I-A Parental Involvement Compliance Checklist, Campus CNA and Title I Parent Survey, Parent Attendance Rates, Student Attendance Rates, State Assessment Scores

Summative Evaluation 1:

TEA Priorities: 3. Connect high school to career and college. 4. Improve low-performing schools.

		Strategy's Expected Result/Impact	Reviews					
Strategy Description	Monitor		Fo	rmati	Summative			
			Nov	Jan	Apr	June		
 Federal Programs and State Compensatory will continue to fund Parent Trainers and Parent Liaisons for the purpose of educating parents so that they can better assist their children through the educational process and ultimately increase student achievement. Population: Parental Involvement Staff Timeline: August 2017-June 2018 CNA: Pg. 19 	Federal Programs Administrator Parental Involvement Coordinator Funding Sources: 211	Formative: Parent Trainer Documentation including Campus Visitation Reports, Weekly Reports, Contact Logs, Monthly Calendar, Peer Review Audits Summative: Training Session Evaluations +Parent Participation Rates will increase by 10% Title I-A - \$1,623,517.00, 199 Local funds - \$32,000.00, 162 Stat		v	X 	00		

 2) Conduct the following annual Title I-A required activities: *Complete and disseminate a Parental Involvement Policy that delineates how parents will be actively involved at the district/campus level *Complete and disseminate a School-Parent-Student Compact indicating each group's responsibility in order to ensure student achievement, specifically in the content areas. *Title I-A Meeting to inform parents of the services provided through Title I funds *Title I-A Parent Survey to evaluate the effectiveness of the 	Parental Involvement Coordinator and Staff Principals Parent Liaisons	Formative: Completed Parental Involvement Policies, Campuses S-P-S Compacts Campus Visitation Reports, Campus Websites, Fliers, Meeting Agendas Summative: Completed Title I-A Parental Involvement Compliance Checklist Signed S-P-S Compact Training Session Evaluations			
District Parental Involvement Program Population: Parents Timeline: August 2017-June 2018 CNA: Pg. 19	Funding Sources: 211	Title I-A - \$3,000.00			
 3) Ensure representation of community and parent involvement in the decision-making process. Parents will participate in the review and/or revision of the following to ensure program requirements are met: *Parental Involvement Policy School-Parent-Student Compact District Improvement Plan Population: Parents Timeline: August 2017-June 2018 CNA: Pg. 19 	Parental Involvement Coordinator and Staff Principals Parent Liaisons SBDM/LPAC Committees Funding Sources: 211	Formative: Parent Rep. Sign-in Sheets, Completed Parental Involvement Policies, Campuses S-P-S Compacts, DIP, Calendars, Meeting Agendas Summative: Training Session Evaluations, DPAC, LPAC and SBDM Meeting minutes Title I-A - \$1,000.00	•		
 4) Capitalize on district community resources by creating partnership agreements with agencies, organizations, businesses and parent volunteers. *Invite community agencies/organizations to participate and disseminate information about the public services that their agencies offer in order to continue building strong community partnerships. -District-wide parent conferences, cluster meetings, Fairs and 	Parental Involvement Coordinator and Staff Principals Parent Liaisons Public Information Officer Human Resource Specialist	Formative: MOU's/Agreements,Authority to Volunteer Clearance Forms, Volunteer Sign-in Sheets Summative: +Increased Partnerships and Parent Volunteers by 5%			
seminars. *Recognize community partners and parent volunteers for their efforts in supporting district/campus goals to increase student success. Population: Parents and Community Timeline: August 2017-June 2018 CNA: Pg. 19	Funding Sources: 211	Title I-A - \$3,000.00, 199 Local funds - \$9,000.00		· · · · ·	

5) Meet with the District Parent Advisory Committee twice a year to address activities and supplemental services for all eligible students from all sub-population groups. Population: Parents Timeline: October 2017 and March 2018 CNA: Pg. 19	Coordinator and Staff Bilingual, GT, Migrant Special Ed.	Formative: Invitation, Agenda, Sign-in Sheets, Parent Representative Sign-in Sheets, Meeting Minutes Summative: Session Evaluations		
6) Conduct an annual survey of Campus Administration and Staff to evaluate the support services provided by the Parental Involvement Department. Population: Campus Personnel Timeline: April 2017-May 2018 CNA: Pg. 19	Parental Involvement Coordinator and Staff ARE (Assessment, Research and Evaluation) Principals Parent Liaisons	Formative: Completed Surveys Summative: EOY Survey Results		
7) Provide ample Parent Education opportunities through parent conferences, district support group meetings and parent training sessions at each campus Parent Center as well as the Special Services Family Center and the Transition designee to disseminate information, services and/or referrals to agencies that address the needs and concerns in the following areas: -Early Childhood Literacy Strategies -College Readiness -Effective teaching strategies -Health and Wellness Education		Formative: Parent Trainer Monthly Calendar, Special Services Monthly Calendar, Public Service Providers Lists, Fliers, Agendas, Sign- in Sheets, Meeting Minutes Summative: Training Session Evaluations, Increased Parent Attendance, Sp. Services Dept. Analysis of parental concerns by campus-The Family Center Screening Tool		
 -Special Populations (Bilingual, Dyslexia, G.T., Migrant, Special Education) -Drop-out and Violence Prevention -Community agencies and organizations Building Capacity: -Technology -Special Education processes, procedures as well as services, procedural safeguards and Transition to post-secondary life. Population: Parents Timeline: August 2017-June 2018 CNA: Pg. 19 	Funding Sources: 166 S	State Special Ed \$139,151.00, 211 Title I-A - \$4,000.00		

 8) *Title I-A Parental Involvement staff will attend professional development trainings and conferences to keep abreast of the latest scientific, research-based instructional strategies to better support instruction and improve student achievement in the classroom. *The Parental Involvement department will identify data pertinent to each campus' needs through reports and documentation generated on the computer using upgraded 	Parental Involvement Coordinator Parental Involvement Staff	Formative: Title I-A Parental Involvement, Compliance Checklist/Binder, Conference/Training agendas, Conference Certificate of Participation Summative: +Improved student grades +Increased Parent Attendance +Increased Student Attendance Rates				
dept. computers to provide support and monitoring of Title-A compliance requirements. Population: Parental Involvement Staff Timeline: August 2017-June 2018 CNA: Pg. 19	Funding Sources: 211	Title I-A - \$18,000.00				
9) Provide Parental training to build relationships among family, community members, and school staff that foster increase at risk student achievement, improve attendance, graduation and completion rates while decreasing retention rates through trust and collaboration; recognize the range of family needs, as well as class and cultural differences and encourage understanding and respect among all involved. Population: Parents Timeline: August 2017-June 2018 CNA: Pg. 19	Campus Administration Parental Involvement Staff State Compensatory funded Campus Staff	Formative: Session Evaluations, Meeting Minutes, MOUs, EXIT Tickets Summative: EOY Parental Survey Results, External Evaluator Results, Student Attendance Rates, Final Yearly Report +Increased Graduation Rates and State Assessment Scores +Increased parental participation +Increased Promotion Rates and EOY Grades +Decreased Discipline Referrals				
	Funding Sources: No I	Funds Required - \$0.00				
= Accomplished = Continue/Modify = Considerable = Some Progress = No Progress = Discontinue						

Goal 7: Migrant students will be challenged and encouraged to meet state content standards and assessments that are necessary to graduate on time and enroll in post secondary education.

Performance Objective 1: 90% of BISD Migrant students will participate in the supplemental instructional activities and support services as required by the Title I, Part C Migrant Education Program (MEP) and 80% of students will be on grade level within 2 years and 70% will be at Approaches Grade Level for all STAAR assessments.

Evaluation Data Source(s) 1: PBMAS Report, STAAR/EOC Assessments for Migrant students, Migrant Program participation reports

Summative Evaluation 1:

TEA Priorities: 2. Build a foundation of reading and math. 3. Connect high school to career and college.

				Revie	ews	
Monitor	Strategy's Expected Result/Impact	Formative			Summative	
		Nov	Jan	Apr	June	
Special Program Administrator District Migrant Coordinator Campus Principals Migrant Funded: Teachers Campus Clerks MSC	Formative: Monthly Composite of Services Report Summative: +Fewer PFS students are identified due to increased performance					
Superintendent C&I District Migrant Coordinator Campus Administrators Migrant Funded: Teachers Campus Clerks MSC Recruiters	Distribution Forms Summative: +On-time promotion and on-time graduation rates increased					
	Special Program Administrator District Migrant Coordinator Campus Principals Migrant Funded: Teachers Campus Clerks MSC Funding Sources: 212 T Assistant Superintendent C&I District Migrant Coordinator Campus Administrators Migrant Funded: Teachers Campus Clerks MSC Recruiters	Special ProgramFormative:AdministratorMonthly Composite of Services ReportDistrict MigrantSummative:Coordinator+Fewer PFS students are identified due to increasedCampus PrincipalsperformanceMigrant Funded:reachersCampus ClerksMSCFunding Sources: 212 Title I-C (Migrant) - \$8,000.00AssistantFormative:Superintendent C&IDistribution FormsDistrict MigrantSummative:Coordinator+On-time promotion and on-time graduation rates increasedCampus AdministratorsMigrant Funded:TeachersCampus ClerksMigrant Funded:CoordinatorCoordinatorSummative:CordinatorHon-time promotion and on-time graduation rates increasedCampus AdministratorsMigrant Funded:Migrant Funded:Campus ClerksMSCHon-time promotion and on-time graduation rates increased	Special Program Formative: Administrator Monthly Composite of Services Report District Migrant Summative: Coordinator +Fewer PFS students are identified due to increased Campus Principals performance Migrant Funded: reachers Teachers campus Clerks MSC Formative: Funding Sources: 212 Title I-C (Migrant) - \$8,000.00 Assistant Formative: Superintendent C&I Distribution Forms District Migrant Summative: +On-time promotion and on-time graduation rates increased Campus Administrators Migrant Funded: Teachers Campus Clerks Migrant Funded: Coordinator Hon-time promotion and on-time graduation rates increased Campus Clerks MSC MSC Recruiters	MonitorStrategy's Expected Result/ImpactFormati NovSpecial Program AdministratorFormative: Monthly Composite of Services ReportImage: Composite of Services ReportImage: Composite of Services ReportDistrict MigrantSummative: +Fewer PFS students are identified due to increased campus Principals Migrant Funded: Teachers Campus ClerksperformanceImage: Composite of Services ReportFunding Sources: 212 Title I-C (Migrant) - \$8,000.00Summative: + Formative: District MigrantDistribution FormsSuperintendent C&I Distribution FormsDistribution FormsImage: Compus Administrators Migrant Funded: Teachers CoordinatorFormative: + On-time promotion and on-time graduation rates increasedMSC RecruitersHon-time promotion and on-time graduation rates increasedImage: Compus Clerks MSC	MonitorStrategy's Expected Result/ImpactFormative: NovSpecial Program AdministratorFormative: Monthly Composite of Services ReportImage: Constant of the second secon	

Program (PK-3) so they can receive the same educational experience as non-migrant students. *Three and four year old migrant students not attending school will be invited to participate in home-based migrant program, A Bright Beginning.	Assistant Superintendent C&I District Migrant Coordinator Campus Principals Recruiters Migrant Lead Clerk MSC Funding Sources: 212	Formative: 6 weeks enrollment reports Summative: +Increase enrollment in the 3-year-old program Title I-C (Migrant) - \$5,000.00		
academically support their children more effectively. Population: PFS and Migrant Student and Parents Timeline: August 2017-June 2018	District Migrant Coordinator Migrant Funded: Parent Liaison Recruiters MSC Funding Sources: 212	Formative: Pre- and Post-Parent Surveys Summative: EOY Assessment Results +Increased Promotion Rate Title I-C (Migrant) - \$150.00		
Brude.	District Migrant Coordinator Campus Principals Migrant Funded teachers DM Counselor MSC	Formative: PFS Monitoring Tool, BOY, MOY Assessment results, Report Card grades Summative: EOY Assessment results Increased promotion rates		
Timeline: June 2018	Assistant Superintendent C&I District Migrant Coordinator Campus Principals Campus Teachers Migrant Funded: Migrant Teachers Migrant Clerks MSC	Title I-C (Migrant) - \$60,000.00 Formative: Six weeks grades and PFS Monitoring Tool Summative: +Increased promotion rates and State test performance Title I-C (Migrant) - \$60,000.00		

PBMAS	District Migrant	Formative:		
7) Supplemental Extended Day tutorial sessions for migrant		Six Weeks grades and Assessment scores		
students at elementary, middle school and high school	Campus Administration			
campuses where there is a documented need for supplemental		+Increase promotion rates and		
academic support in the core subjects in order to ensure that	Migrant Funded:	State test performance		
migrant students have the same opportunity to meet academic	Teacher			
challenges as non-migrant students.	Tutorial Teacher			
Population: Migrant and PFS students	MSC			
Timeline: October 2017- June 2018	Funding Sources: 212	Title I-C (Migrant) - \$150,000.00		
PBMAS	Assistant	Formative:		
8) In order to increase awareness of migrant student needs,	Superintendent C&I	PFS Monitoring Tools, Assessment Results, Placement into		
BISD campus faculty and staff, through the monthly	District Migrant	Interventions		
distribution of the PFS Monitoring Tool and through	Coordinator	Summative:		
scheduled meetings, will be provided with appropriate migrant	Campus Principals	EOY Assessment Results for CIRCLE PM/TPRI/Tejas LEE/		
information so that timely and appropriate interventions are	Migrant Funded:	STAAR, PBMAS Report Performance and Staging		
provided to migrant students.	Teachers			
Population: Campus Administration, Faculty and Staff	Campus Clerks			
Timeline: September 2017 - June 2018	MSC			
	Funding Sources: 212	Title I-C (Migrant) - \$0.00		
PBMAS	Assistant	Formative:		
9) The District Migrant Counselor (DMC) will provide		Monthly reports on credit completion		
supplemental support services to migrant students in the	MSC	Summative:		
following areas:		PBMAS Report		
* Graduation plans	Coordinator	+Increased on-time graduation and on-time promotion and		
* Development of Individual Migrant Student Action Plans		decreased dropout rate		
* Coordination for leadership opportunities, Inter-state and				
intra-state (TMIP) activities				
* Monitoring of course completion for PFS students, and late				
entry/early withdrawals for all migrant students				
* Credit accrual opportunities				
* Provide timely information and assistance to migrant	Eurdine Courses: 2125	$\mathbf{E}_{\mathbf{M}} = \mathbf{L}_{\mathbf{M}} \left(\mathbf{M}_{\mathbf{M}} \right) + \mathbf{E}_{\mathbf{M}} = \mathbf{E}_{\mathbf{M}} \left(\mathbf{M}_{\mathbf{M}} \right) + $		
students and parents regarding on-time Graduation and post-	Funding Sources: 212	Title I-C (Migrant) - \$77,140.00		
secondary education				
* Conduct district initiatives for migrant students				
* Assist with OSY Initiative and monitoring of campus				
migrant staff				
Population: PFS & Migrant Students and Migrant Parents Timeline: August 2017- June 2018				
	i la			

PBMAS	District Migrant	Formative:				
10) Migrant middle school students will participate in a Study Skills/Test Taking Skills workshop under the direction of the Migrant Counselor and Migrant Coordinator to assist in the development of good study skills. Migrant students will be provided with homework assistance tools.	Coordinator Campus Principal	3 Wk Progress reports and Six Weeks grades Summative: Promotion Rates +Decrease in Dropout rate +PBMAS Report improved staging			~	
readership, rearning and study skins and share pertinent	MSC Migrant Parent Liaison Migrant campus clerks	Formative: Assessment scores and Six Weeks grades Summative: EOY Assessment results and EOY promotion rates Fitle I-C (Migrant) - \$1,500.00			~	
PBMAS	-	Formative:				
12) Each high school migrant teacher and migrant clerk will create a file for all migrant students scheduled to graduate, in order to track on-time graduation. The individual migrant student folders will be reviewed by the campus team and the	Coordinator HS Principal HS Migrant Teachers HS Migrant Clerk MSC	Desk audit of migrant files Summative: +increased On-time promotion and on-time graduation +Decreased dropout rates +PBMAS improved staging Fitle I-C (Migrant) - \$434,957.00				
PBMAS 13) High school migrant students entering late and withdrawing early will have credit accrual opportunities through the State recommended and District approved Credit Accrual/ Recovery programs to ensure on time graduation. Population: HS Migrant Students Timeline: August 2017-July 2018	Coordinator HS Principal HS Counselor HS Migrant Teachers HS Migrant Campus Clerks MSC Computers	Formative: Migrant Lab Student Rosters Summative: +Increased number of earned credits and on-time graduation +PBMAS improved staging Fitle I-C (Migrant) - \$0.00				
14) A Paths to Scholarships Program will be offered to 11th and 12th grade migrant students in order to increase number of college admissions and scholarships awarded. Population: 11th and 12th Grade Migrant Students Timeline: October-December 2017	District Migrant Coordinator MSC	Formative: Sign-In Sheets & Evaluations Summative: +Increased CAMP acceptances and scholarships awarded Fitle I-C (Migrant) - \$3,000.00	√	√	√	

15) Migrant 8th and 9th graders will have the opportunity to attend a math workshop to learn and reinforce the skills necessary to successfully meet the challenges of the district's rigorous math classes and STAAR exams. Population: 8th and 9th grade migrant students Timeline: January 2018	District Migrant Coordinator HS/ MS Migrant Teachers HS / MS Campus Clerks MSC	Formative: Six Weeks grades and PFS Monitoring Tool Summative: +Increased Algebra I and EOC passing rates Title I-C (Migrant) - \$6,000.00		~	✓	
 16) Current 10th and 11th grade Migrant students will have the opportunity to apply to attend the MAARS program at TSTC and MUSE program at UTRGV-Edinburg. Population: 10th & 11th Grade Migrant Students Timeline: January 2018-July 2018 	District Migrant Coordinator MSC Migrant Counselor Migrant HS Clerks Migrant HS Teachers	Formative: Desk Audit of MAARS Information Distribution Summative: PBMAS Report +Increased on time graduation rate Title I-C (Migrant) - \$60,000.00				
17) Increase the number of Migrant students applying to and being accepted to Texas colleges and universities with and without CAMP programs by providing college visitations. Students will have access to campus tours and presentations which will provide students with information on application requirements, programs of studied offered, financial aid and CAMP. Population: 11th & 12th Grade Migrant Students	District Migrant Coordinator MSC Migrant Counselor Migrant HS Teachers	Formative: Desk Audit of Apply Texas Counselor Suite Summative: +Increased number of students applying and being accepted to college and universities and CAMP programs. Title I-C (Migrant) - \$10,000.00				
Timeline: October 2017-April 2018 18) All migrant parents will be invited to participate in a Migrant Send-Off activity in which District and community agencies will provide information which will assist in the transition from one District to another. Population: Migrant Parents and Students Timeline: March 2018	District Migrant Coordinator Migrant Counselor Parent Liaison Recruiters Migrant Clerks Migrant Teachers	Formative: Sign-In Sheets Summative: +Increased # of students returning with grades			✓	
\checkmark = Accomplished \rightarrow = Cont		Title I-C (Migrant) - \$1,000.00 nsiderable = Some Progress = No Progress = 1	Discont	inue		

Goal 7: Migrant students will be challenged and encouraged to meet state content standards and assessments that are necessary to graduate on time and enroll in post secondary education.

Performance Objective 2: 90% of BISD Migrant students will participate in the supplemental support services as required by the Title I, Part C Migrant Education Program. (MEP).

Evaluation Data Source(s) 2: PFS Monitoring Tool

Summative Evaluation 2:

					Revie	ews	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Formative			Summative	
			Nov	Jan	Apr	June	
 Migrant recruiters and clerks will attend the annual intensive Identification and Recruitment (ID&R) training in order to be certified as state recruiters. Population: Migrant Office Staff Timeline: August 2017 and January 2018 	Recruiters	Formative: PDS Transcripts Summative: +Increase in student ID&R numbers Migrant Recruiter & clerks certificate of attendance Title I-C (Migrant) - \$100.00		✓	~		
2) The Migrant Education Program will utilize the comprehensive ID&R / Quality Control Plan of Action/ COE Procedural Flow Chart to systemically and thoroughly identify migrant students and their families. Population: Migrant Office Staff Timeline: July 2017 - June 2018	District Migrant Coordinator Recruiters Migrant Secretary Data Entry Clerk Computer Operator New Generation System (NGS) Clerks Campus Migrant Clerks MSC	Formative: NGS Maximum Enrollment Report Promotion Continuity of Services Summative: Region I Audit Report		٩			
3) The migrant funded staff and members of the Migrant Parent Advisory Committee will have the opportunity to attend local, regional, and state migrant conferences in order to expand their knowledge of the Migrant Program; thus providing a more comprehensive supplemental support to migrant students and their families. Population: Migrant funded staff: MSC, MDC, Migrant Teachers, Campus Clerks, Computer Operator, Migrant PAC	Assistant Superintendent C&I District Migrant Coordinator Migrant Service Coordinator (MSC) Migrant Secretary	Title I-C (Migrant) - \$98,000.00 Formative: Documented Cross training of staff not attending events to ensure complete program training Summative: +Improved student performance on district and state assessments +Increased parent participation	٩				
providing a more comprehensive supplemental support to migrant students and their families. Population: Migrant funded staff: MSC, MDC, Migrant	Coordinator (MSC) Migrant Secretary	assessments					

4) The annual Residency Verification of migrant students with a current Certificate of Eligibility (COE) on file will be conducted as required by the State of Texas Migrant Program thus ensuring the accuracy of the count of migrant students in the school district. Population: all Migrant Students Timeline: September 2017 - November 2018	District Migrant Coordinator Migrant Ed Staff: Recruiters Secretary Data Entry Clerk NGS Clerks Computer Operator Campus Clerks PEIMS Data Entry Clerks Migrant Teachers District Migrant Counselor (DMC) MSC Funding Sources: 212	Formative: NGS Maximum Enrollment Report Continuation of Services On-time promotion/ graduation Complete family files showing annual residency verification Summative: Region I Audit Report Title I-C (Migrant) - \$700.00	✓	✓	
5) The required Three Year Old Survey and the Out of School Youth Survey will be used to document the current location of the identified migrant student to ensure that supplemental services are provided to all qualifying children. Population: Migrant Students Timeline: July 2017 - June 2018	Recruiters Migrant Data Entry Clerk NGS Clerks DMC MSC	Formative: Documentation of Recruiter visits to OSY and P3-P5 families, Enrollment reports Summative: +Decrease in OSY numbers-NGS +Increased numbers participating in Early childhood programs based on enrollment reports			
6) The New Generation System (NGS) and BISD eSchool Plus entries will be monitored daily to ensure that the ID&R data and information has been appropriately coded in a timely manner. Population: Migrant district and campus staff Timeline: August 2017-June 2018		Title I-C (Migrant) - \$500.00 Formative: Desk audit of daily NGS and eSchool reports Summative: PBMAS Report Correctly coded migrants on NGS			
7) Campus migrant clerks will coordinate with the Migrant Parent Liaison to conduct a minimum of two migrant parent meetings to provide migrant parents with current information regarding the academic progress of students and on-time graduation. Population: All migrant parents Timeline: November 2017 and March 2018	District Migrant Coordinator Migrant Campus Clerks- Migrant Parent Liaison DMC MSC	Title I-C (Migrant) - \$30,000.00 Formative: Sign-In sheets & agendas of Parent Meetings Summative: PBMAS report +Increased participation in PAC Mtg. +Increased student participation in supplemental activities Title I-C (Migrant) - \$250.00			✓

 8) The campus migrant clerks will provide supplemental support to the PFS and migrant students only, in order to enhance the advocacy, encouragement, and support to the special needs of migrant students as delineated by NCLB Act of 2001 (Public Law 07-110) Section 1301-1309 and will ensure that the migrant students are actively engaged in the Migrant Club, receive needed homework assistance and socialize with other migrant students throughout the current school year. Population: PFS and Migrant Students Timeline: August 2017- June 2018 	Campus Principals Migrant Campus Clerks Migrant Teachers DMC MSC Funding Sources: 212	Formative: Attendance roster into Migrant lab, Phone logs, 3 wk progress reports, and Six Weeks grades Summative: End of year state assessment scores Title I-C (Migrant) - \$160,000.00			
9) A survey will be used to evaluate the effectiveness of the Migrant Education Program so that pertinent and appropriate adjustments can be made to better serve migrant students Population: PFS and Migrant Students and Campus Personnel Timeline: April 2018	District Migrant Coordinator Campus Administration Migrant Funded: Migrant Teachers HS Migrant Campus Clerks MEP Secretary DMC MSC	Formative: Survey results from Campus Needs Assessment Survey Summative: Development of Plan of Action and Modification of program in place Title I-C (Migrant) - \$1,000.00	١		
10) A district mide Missent Derect Adviser Committee	District Migrant	Formative:			
10) A district-wide Migrant Parent Advisory Committee (PAC) will provide meaningful consultation to ensure that the planning, implementation, and evaluation of local MEP activities and services is relevant to migrant students. Population: Migrant parents and students	Coordinator Migrant Parent Liaison MSC DMC	Sign-In Sheets & Evaluations			
Timeline: October 24, December 12, February 20, March 23, April 24	Funding Sources: 212	Title I-C (Migrant) - \$2,000.00			
11) The migrant funded parent liaison will assist the district campuses by providing awareness sessions to migrant parents upon request during the campuses monthly meetings in order to keep them current with migrant issues that may be impacting their children's academic special needs. Population: Migrant parents Timeline: September 2017-June 2018	MSC	Formative: Agendas, Sign in sheets Summative: +3% Increase in participation on PAC Meetings +Increase on-time graduation +Parents surveyed with greater understanding of migrant program Title I-C (Migrant) - \$20,000.00	٩		
$\checkmark_{= \text{Accomplished}} \rightarrow_{= \text{Cont}}$		nsiderable = Some Progress = No Progress X =	Discont	tinue	

Goal 8: Our vision for technology is to have all district stakeholders involved in the teaching and learning process seamlessly integrate technology to advance student achievement and technology literacy to encourage and support creative, innovative, lifelong learning.

Performance Objective 1: Performance Objective 1: All schools will show a 5% increase in all four key areas of the Star Chart: 1. Teaching and Learning 2. Educator Preparation and Development 3. Leadership, Administration and Instructional Support 4. Infrastructure for Technology

Evaluation Data Source(s) 1: 1) EOY Student grades, electronic portfolios, StarChart Survey Results, T-TESS, Professional Development System Summary Reports, Fixed Assets inventory Expenditure reports

Summative Evaluation 1:

TEA Priorities: 1. Recruit, support, retain teachers and principals. 4. Improve low-performing schools.

			Revie			ews	
Strategy Description	Monitor	Monitor Strategy's Expected Result/Impact		rmati	Summative		
			Nov	Jan	Apr	June	
1) The District will increase the accessibility for all students in technology based instruction across all subject areas by providing new software, such as Office 365, and hardware at the campuses for computer assisted instruction. The students will also develop projects that foster creativity, innovation, communication, collaboration, information fluency and digital citizenship in all content areas. Additionally, a Bring Your Own Device Initiative will be implemented, as the infrastructure permits, throughout the district. Population: All Students Timeline: August, 2017- June 2018 CNA: Pg. 20	Special Programs Adm. Tech Services Adm. Principals Campus Administration TSTs Bilingual Adm.	 Student competitions Improved connectivity of wired and wireless devices. 					
 2) Teachers will participate in a minimum of 12 hours of technology professional development annually to better prepare and assist with the integration of technology into the subject areas. Technology Teacher Trainers will provide training and support for all teachers and students on Netiquette training, the prevention of Cyber Bullying and the integration of technology in the classroom. Population: All Students and teaching faculty Timeline: August, 2017- June 2018 CNA Pg 20 	Technology Teacher Trainers Professional Development Adm. Principals Tech 21 teachers Campus TST	Formative: 1.Professional Development System evaluations 2. Administrative walkthroughs 3. Certificates of completion of training Summative 1. T-TESS evaluations 2. Application Management Reports 3. Star Chart Surveys Local funds - \$130,000.00	•				

3) Campuses will allow the Technology Support Teacher (TST) adequate time daily to support their campus in the integration of technology into instruction. Population: Campus faculty Timeline: August 2017- June 2018 CNA: Pg. 20	Committee Tech. Services Tech 21 teachers Campus TST Tech Services Specialists Principals Funding Sources: 199 I	Formative: 1. TST reported schedules 2. Application Management reports 3. Walk-throughs 4. Software usage reports Summative: 1. EOY TST reported schedules 2. EOY Application Management reports Local funds - \$180,000.00		
4) The District will provide the necessary funding to implement the District's Three Year Technology Plan. Population: all campus faculty and students Timeline: August, 2017- June 2018 CNA: Pg. 20	Admin. Chief Financial Officer	Formative: 1. Annual operating budget for technology 2. Purchase requests for technology equipment 3. Walk-throughs Summative: 1. Fixed Assets campus inventory 2. Starchart Survey +Improved student scores +Increased teacher and student technology usage Local funds - \$3,000,000.00	٩	
5) All elementary campuses will participate in school and in after school clubs to learn coding. This will include fourth and fifth grade students. The focus of this initiative will be on the lasting benefits of building the following skill sets: Logical Thinking, Problem Solving, Persistence, Collaboration, and Communication. Population: all grade 4-5 elementary students Timeline: August, 2017- June 2018 CNA: Pg. 20	Curriculum and Technology Services Administrators Curriculum Specialist Technology Lead Teachers Principals	Formative: 1. Club rosters 2. Payroll forms 3. Classroom projects 4. Student competitions 5. Test scores Summative: EOY data for student competition participation and performance and STAAR data		
6) Fifth grade students will be provided with electronic tablets (with internet service) that will support literacy, writing activities and homework assignments. Additional areas of focus may be supported as deemed necessary by the teacher, campus or district. Population: all BISD 5th grade students Timeline: August 2017 to June 2018 CNA: Pg. 20	Administration, Curriculum and Instruction Specialists, Technology Lead Teachers, Principals, Teachers and Campus TSTs	Formative: 1. Classroom Projects 2. Completed homework assignments 3. Increased six weeks grades 4. Increased benchmark test scores Summative: improved State assessment(s) scores State Compensatory - \$1,500,000.00		

\checkmark = Accomplished \rightarrow = Contri	inue/Modify	nsiderable = Some Progress = No Progress = I	Discont	inue		
	Funding Sources: 199 Local funds - \$90,000.00					
		2. PDS evaluation reports				
	Specialists	1. PDS attendance reports				
Timeline: August 2017- June 2018	Tech Services	Summative:				
Population: classroom teachers	Campus TSTs	4. Software usage reports				
taking assessments and making presentations.	Principals	3. Walk-throughs				
	Tech 21 teachers	2. Application Management reports				
year in order to promote and assist with the integration of	Committee	1. Teacher sign-in sheets				
7) The District will hold a technology share fair at least once a	Campus Technology	Formative:				

Goal 9: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will ensure equity in availability of appropriate, well maintained, energy efficient facilities for a safe and orderly learning environment for all students. (Board Goal 2) DEIC added 12-6-2017

Performance Objective 1: All BISD facilities will implement energy savings plans; maintain and upgrade current facilities to provide a healthy and positive learning environment by scheduling renovation/upgrade/improvement of at least 20% of instructional facilities annually over the next 5 years. (Board Goal 2) [DEIC added 12-6-2017]

Evaluation Data Source(s) 1: New Energy Plan adopted by district, updated Five-year facilities renovation plan

Summative Evaluation 1:

					ws			
Strategy Description	Monitor	Strategy's Expected Result/Impact		ormati	Summative			
			Nov	Jan	Apr	June		
 All district program areas and campuses will purposely promote energy savings activities on the campus to support implementation of the district's energy savings plan. Population: All department and campus facilities Timeline: December 2017- June 2018 Need: Board approved goal priority [DEIC added 12-6-2017] 	Campus Administration Facilities and	Complete implementation of the district energy savings plan will result in decreased energy usage compared to prior year. Formative: Monthly comparison of energy usage Summative: Annual comparison of energy usage			6	→		
2) Create and implement a systematic approach to the renovation/ upgrade/ improvement of facilities to include prioritizing based on safety and needs of the district. Population: All department and campus facilities Timeline: December 2017- June 2018 Need: Board approved goal priority [DEIC added 12-6-2017]	Campus Administration	Survey results from campuses and departments will indicate prioritization of the renovation plans. Formative: Survey Summative: Evaluation/analysis of survey data				→		
\checkmark = Accomplished \rightarrow = Cont								

Goal 9: The Board of Trustees, in collaboration with District Staff, Administration, Parents, and Community will ensure equity in availability of appropriate, well maintained, energy efficient facilities for a safe and orderly learning environment for all students. (Board Goal 2) DEIC added 12-6-2017

Performance Objective 2: The District will involve representatives of all stakeholders in creating a description/specifications for the multi-purpose Performing Arts Center for use by all campuses and programs to host district events by June 2018. (Board Goal 2) [DEIC added 12-6-2017]

Evaluation Data Source(s) 2: Plan draft (specification description) for a multi-purpose Performing Arts Center including input from all stakeholders. [DEIC added 12-6-2017]

Summative Evaluation 2:

					ws	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	ormati	ive	Summative
			Nov	Jan	Apr	June
 The District will create a Multi-purpose/performing arts Center Committee including representation from all appropriate stakeholders to meet to develop the plan. Population: BISD Stakeholders Timeline: December 2017- June 2018 Need: Board approved goal priority [DEIC added 12-6-2017] 	Campus Administratior Facilities and	Plan to be used to move forward with the design and funding of a multi-purpose center. Formative: committee agendas and minutes Summative: Plan of design for use to establish funding			<u>_</u>	
\checkmark = Accomplished \rightarrow = Cont	inue/Modify	nsiderable = Some Progress = No Progress X = I	Discont	inue		

Goal 10: The District will ensure effective and efficient use of all available funds to assist in implementing a balanced budget, which includes improved compensation for teachers. (Board Goal 3) [DEIC added 12-6-2017]

Performance Objective 1: The District will ensure effective and efficient use of 100% of available budgeted funds to be used to meet the needs of all students. (Board Goal 3) [DEIC added 12-6-2017]

Evaluation Data Source(s) 1: Fiscal reports for district, internal and external audit reports and FIRST ratings. [DEIC added 12-6-2017]

Summative Evaluation 1:

				Reviews				
Strategy Description	Monitor	Monitor Strategy's Expected Result/Impact	Fo	ormati	Summative			
			Nov	Jan	Apr	June		
 The District will support programs and campuses in the effective and efficient use of 100% of available budgeted funds based on the needs assessments. Population: BISD Stakeholders Timeline: December 2017- June 2018 Need: Board approved goal priority [DEIC added 12-6-2017] 	District Administration Campus Administratior DEIC/SBDM Committees	Funding reports will indicate all funds were expended based on prioritized needs. Formative: monthly expenditure reports compared DIP/CIP Summative: end of year expenditure reports						
\checkmark = Accomplished \rightarrow = Cont	inue/Modify 🕗= Con	nsiderable = Some Progress = No Progress X = I	Discont	inue				

Goal 10: The District will ensure effective and efficient use of all available funds to assist in implementing a balanced budget, which includes improved compensation for teachers. (Board Goal 3) [DEIC added 12-6-2017]

Performance Objective 2: The District will commit to a balanced budget which includes improved compensation for 100% of teachers. (Board Goal 3) [DEIC added 12-6-2017]

Evaluation Data Source(s) 2: Compensation plan including improved funding for teachers. [DEIC added 12-6-2017]

Summative Evaluation 2:

TEA Priorities: 1. Recruit, support, retain teachers and principals.

					ews	
Strategy Description	Monitor	Strategy's Expected Result/Impact	Fo	rmati	ve	Summative
			Nov	Jan	Apr	June
Equity Plan Strategy 1) Give priority to teachers from high poverty/ high minority/ low performing campuses to participate in the Master of Education cohorts, establish Master Teacher Leaders, and explore financial incentives. Population: high poverty/ high minority/ low performing campuses students Timeline: December 2017- June 2018 Need: Equity Plan need and Board approved goal priority [DEIC added 12-6-2017]	CFO HR Administration	Compensation plan will reflect incentives available for teachers at high poverty/ high minority/ low performing campuses. Formative: draft of revised compensation plan Summative: approved revised compensation plan		١		
$\checkmark = Accomplished \rightarrow = Continue/Modify = Considerable = Some Progress = No Progress = Discontinue$						

Goal 11: All BISD programs and campuses will work closely and collaboratively with the BISD Public Information Office to expand public relations/marketing campaigns to further expand student enrollment/recruitment/ and retention efforts. (Board Goal 4) [DEIC added 12-6-2017]

Performance Objective 1: All District program areas and campuses will provide the BISD Public Information Office with features articles, student recognitions, co-/extra-curricular activities, and parent/community events. (Board Goal 4) [DEIC added 12-6-2017]

Evaluation Data Source(s) 1: Media records with Public Information Office, enrollment data

Summative Evaluation 1: Some progress made toward meeting Performance Objective

					Revie	ws
Strategy Description	Monitor Strategy's Expected Result/Impact			ormati	ive	Summative
			Nov	Jan	Apr	June
 The district will promote the history and origins along with current accomplishments of each campus weekly through the website and media venues. Population: BISD Stakeholders Timeline: December 2017- June 2018 Need: Decreasing enrollment/ Board approved goal priority [DEIC added 12-6-2017] 		Weekly news articles will indicate a new campus each week. Formative: schedule of weekly articles Summative: listing of all campuses that were presented in weekly articles				→
 2) Departments and campuses will designate a PIO contact to provide features articles, current and prior students/ parents/ staff recognitions, co-/extra-curricular activities, and parent/community events. Population: BISD Stakeholders Timeline: December 2017- June 2018 Need: Decreasing enrollment/ Board approved goal priority [DEIC added 12-6-2017] 		Regular features in media showcasing current accomplishments of faculty, staff, students, and alumni and major events. Formative: Submissions of information for articles and showcases Summative: annual compilation of articles and presentation/showcases				→
 3) All departments and campuses will update websites at least monthly including showcasing student and community activities. Population: BISD Stakeholders Timeline: December 2017- June 2017 Need: Decreasing enrollment/ Board approved goal priority [DEIC added 12-6-2017] 		Campus and district websites will be up-to-date on a monthly basis with all compliance postings and showcasing campus/program activities and successes. Formative: checklist of websites indicating are current Summative: report at end of year for monthly checklist results		٠		→
\checkmark = Accomplished \rightarrow = Cont	inue/Modify	nsiderable = Some Progress = No Progress = 1	Discont	inue		

Goal 11: All BISD programs and campuses will work closely and collaboratively with the BISD Public Information Office to expand public relations/marketing campaigns to further expand student enrollment/recruitment/ and retention efforts. (Board Goal 4) [DEIC added 12-6-2017]

Performance Objective 2: The District will pursue the District of Innovation for the purpose of adjusting the school calendar to begin earlier in August to support opportunities for more learning time prior to assessments. (Board Goal 4) [DEIC added 12-6-2017]

Evaluation Data Source(s) 2:

Summative Evaluation 2: Met Performance Objective

					Revie	ws
Strategy Description	Monitor Strategy's Expected Result/Impact		Fo	rmati	Summative	
			Nov	Jan	Apr	June
 The District will provide information through various media on the District of Innovation Plan. Population: BISD Stakeholders Timeline: December 2017- June 2018 Need: Decreasing enrollment/ Board approved goal [DEIC added 12-6-2017] 	PIO District Administration	Media coverage/presentations on District of Innovation that results in fewer concerns expressed at public and district meetings. Formative: list of media distribution of information and questions asked at presentations/public venues Summative: passing of DOI by Board and approval of revised district calendar		>	~	~
 2) Calendar committee will provide multiple options to be considered by the Administration to submit to the BISD Board of Trustees for approval. Population: BISD Stakeholders Timeline: December 2017- June 2018 Need: Decreasing enrollment/ Board approved goal [DEIC added 12-6-2017] 	DEIC subcommittee Administration	Formative: draft calendars Summative: Adopted Calendars			~	✓
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System Safeguard Strategies

Goal	Objective	Strategy	Description
1	1	1	Provide teachers/campus administration with professional development opportunities to enhance implementation of instructional strategies including: Response to Intervention (RtI), sheltered instruction (SIOP), differentiated instruction, common instructional framework (CIF), reading comprehension cognitive strategy routines, Texas Literacy Initiative protocols including oral language skills that increase listening/speaking and reading/writing proficiency) in all content areas through classroom observations with feedback, co-planning, modeling, workshops, compilation of student data reports, grade level meetings for elementary and strand /department chair meetings for secondary. Population: All teachers teaching core content and special education, dyslexia, pre-AP/AP, CTE, and other academic areas Timeline: July 2017 to June 2018 CNA pg. 7
1	1	2	Provide district-wide instructional resources and computer assisted instruction that reinforces implementation of the BISD curriculum and initiatives including (but not limited to) professional development based on identified needs. Elementary: Language Enrichment HEB Read 3 Coding Initiative programs Secondary: PEG Writing LUCHA Program STEM/STAMP Edgenuity K-12: Writing Portfolios Balanced Literacy Model Write for Success TLI Cognitive Routines/Strategies Inclusion (co-teach) Model Rosetta Stone Mind Play Dyslexia Lab Texas Gateways Adaptive Curriculum EduSmart Tango Software Brainpop Population: All student groups Timeline: July 2017 through June 2018 CNA pg. 7
1	1	3	Assist campuses with the development of Professional Learning Communities that are based both on content and pedagogy. This formal collaboration among colleagues will serve to build instructional capacity starting at the individual classroom level. Population: All stakeholders Timeline: August 2017- June 2018 CNA pg. 7
1	1	4	Monitor the implementation of the 3 Tier Response to Intervention Model in grade K-12 classrooms for math, reading, and behavior with additional training provided to campus Trainer of Trainers on required documentation and interventions based on identified needs. Populations: All subpopulation students and teachers for these students in core content areas, Special Education and CTE Timeline: July 2017 to June 2018 CNA pg. 7
1	1	6	Increase the rigor of the comprehensive Pre-Advanced Placement/Advanced Placement program of instruction at the middle and high school levels based on a progression of aligned courses through annual training. Populations: All subpopulation students and teachers for these students in core content areas, Special Education and CTE Timeline: July 2017 to June 2018 CNA pg. 7
1	1	8	Analyze campus and district assessment data to determine specific instructional intervention needs that will drive planning for conferences, workshops, curriculum framework revisions, and maintenance meetings that address those state standards where the students demonstrated the lowest achievement levels. Populations: All sub-population students and teachers for these students in core content areas, Special Education and CTE Timeline: July 2017 to June 2018 CNA pg. 7
1	1	10	Support participation of faculty and staff attendance at district and/or regional literacy conferences in order to target areas for improvement and provide turn-around training for explicit instruction, lesson design, classroom organization and delivery overviews of the information during district staff development days. Population: All grade level teachers Timeline: July 2017 to June 2018 CNA pgs. 7 and 14

Goal	Objective	Strategy	Description
3	1	1	Accelerated instruction in the foundation curriculum will be provided during extended day, week, and/or year at least twice a week. *Regular/extended tutorial programs will assist to improve at-risk student achievement, graduation rate, completion rate, and decrease the retention rate and dropout rate. Population: Elementary, Middle and High School at-risk Students Timeline: September 2017 - June 2018 CNA pg. 9
3	1	16	Provide computer-based instruction in the foundation curriculum and adaptive-assisted devices in order to improve at-risk student achievement, attendance, graduation rate, completion rate, and decrease the retention rate and dropout rate. Population: all grades AR Students Timeline: August 2017 - June 2018 CNA pg. 9